



# AAP STRATEGY / ACTION PLAN

## Key orientations

AAP Annual Retreat. June 2023

# Agenda

- 9: 00 a.m. Welcome  
Session's objective
- 9:05 a.m. AAP Regional Dashboard  
Quick review
- 9: 20 a.m. AAP Mapping tool: connecting  
the dots
- 9: 30 a.m. Guidelines for carrying out the  
AAP CO Strategies/Action Plans
- 9: 40 a.m. Q&A



## COMMITMENT

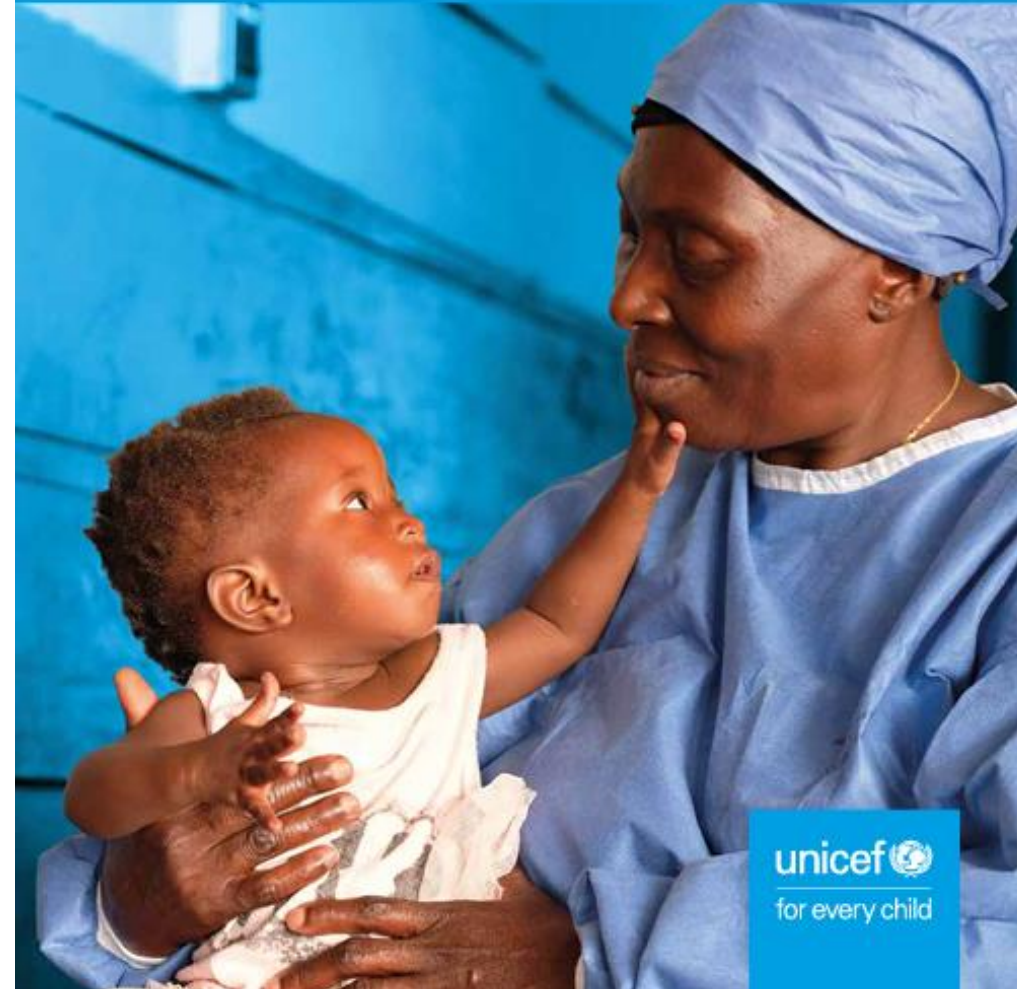
Ensure that affected children and families participate in the decisions that affect their lives, are properly informed and consulted, and have their views acted upon

## BENCHMARKS *(how do we monitor this commitment?)*

All COs establish processes to ensure that affected and at-risk populations:

1. **Participate** in humanitarian planning and in decisions that affect their lives
2. Are **informed** about their rights and entitlements, services, and expected standards of conduct by UNICEF personnel, through their preferred language and methods of communication
3. Have access to safe and confidential **complaint mechanisms**
4. Have their **feedback systematically collected** and used to inform programme design and course correction

# CORE COMMITMENTS FOR CHILDREN IN HUMANITARIAN ACTION



For more information about AAP indicators, please see [the CCC Indicator Guide 2022](#)

# UNICEF's AAP Pillars



# Not forget : AAP is much more than CFM

The systematic integration of AAP principles in all our programmes contribute to:

- improving the relevance,
- Effectiveness,
- quality of our work
- And Improving community perceptions and trust in UNICEF

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**AAP CURRENT STATUS IN LAC REGION TO  
BETTER INFORM OUR NEXT STEPS, TO FOLLOW  
UP OUR PROGRESSES**

**AAP Regional Dashboard**

# Technical information

## Objectives

- Monitor AAP progress in LAC region
- Expand Country Specific Indicators/CSIs (H8.2e and H2.2) and provide details on how we are progressing technically and operationally, internally and externally.

The monitoring metrics are derived directly from UNICEF's new Global AAP Strategy's Monitoring Framework and roadmap.

## Date

11/04 – 19/04 2023

## AAP Dashboard

( AAP Global Objectives and CSI H8 2.e and CSI H2.2 a  
CSI H2.2b)

22

Reported Countries

Jamaica and Belize did not respond



Criteria	Explanation
Yet to initiate	No action has been taken for this suggested activity and the same is being considered.
Initiating	Activity plans and resources are in place for implementation.
Partially achieved	Activity is being implemented as per plans.
Advanced	Activity is monitored, progress and gaps reviewed, and course corrected.

- Pages
- General Details
- Objective 1
- Objective 2
- Objective 3
- Objective 4
- CSI Regional Results
- Indicator H8.2E
- Indicator H2.2A
- Indicator H2.2B

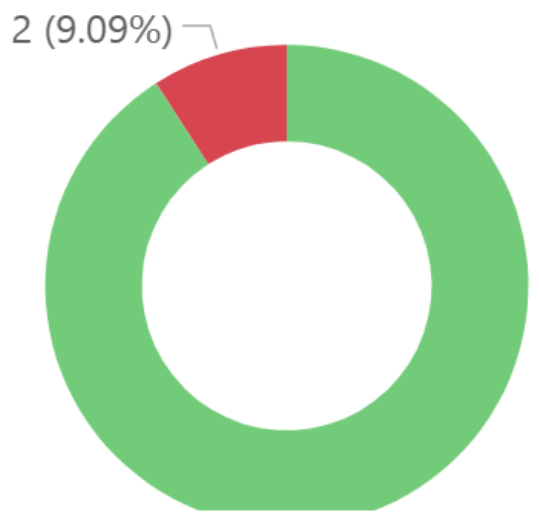
# Accountability to Affected Populations: LAC Monitoring Metrics

**22**  
Reported Countries

- General Details
- Strategic Objective 1
- Strategic Objective 2
- Strategic Objective 3

Information updated April 2023.

## Countries having AAP focal point or AAP taskforce



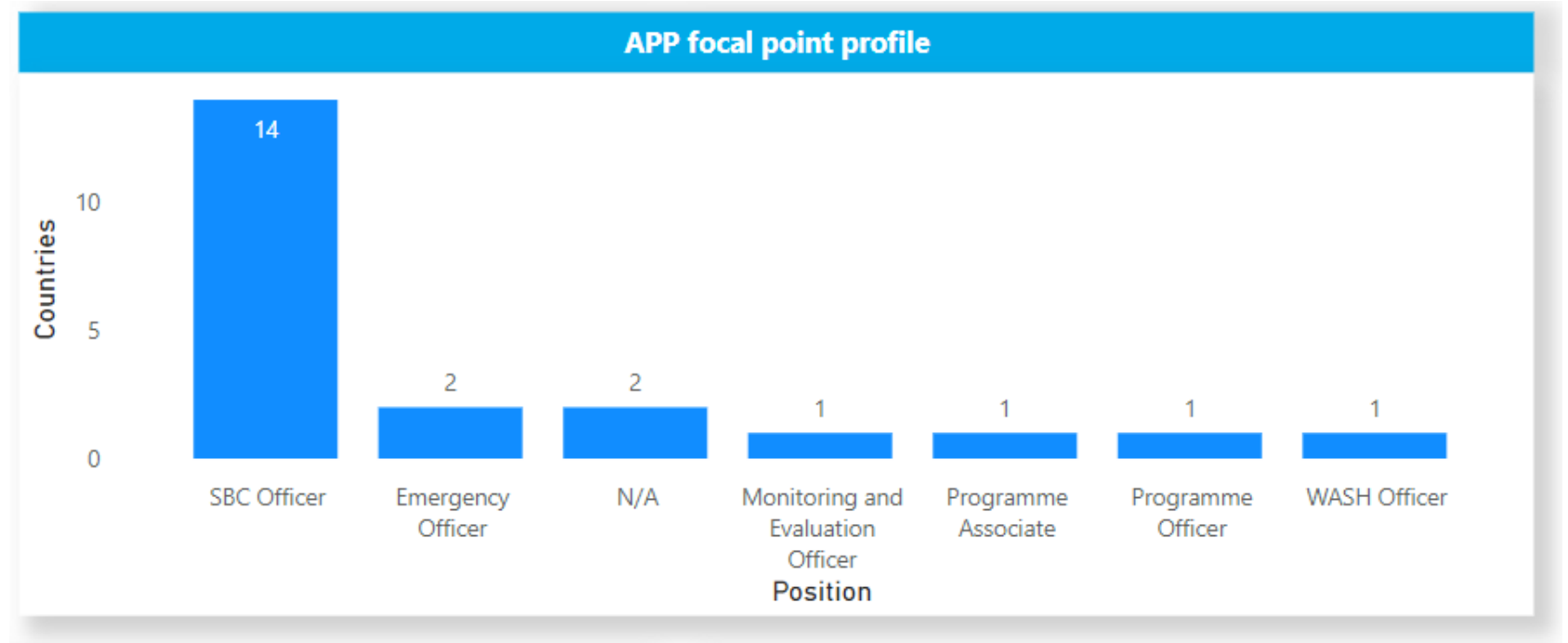
**Has Focal Point**  
 ● Yes  
 ● No

- Countries
- Argentina
- Barbados
- Bolivia
- Brazil
- Chile
- Colombia
- Costa Rica
- Cuba
- Ecuador
- El Salvador

# COs with AAP focal point or AAP task force

22 COs

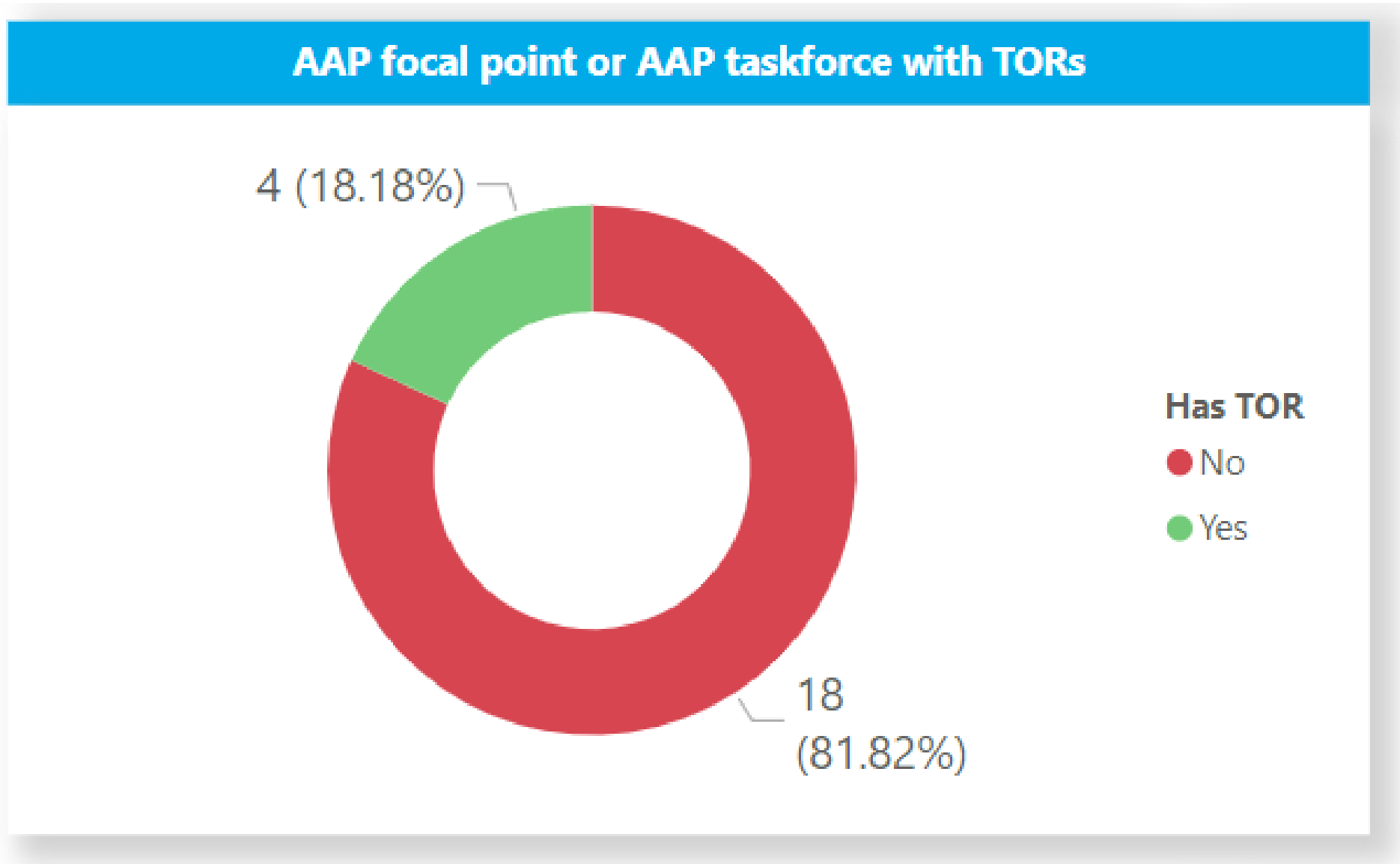
CO with AAP Focal Point / Task Force	
Argentina	
Barbados	
Bolivia	
Brazil	
Colombia	
Costa Rica	
Cuba	
Ecuador	
El Salvador	
Guatemala	
Guyana	
Haiti	
Honduras	
México	
Nicaragua	
Panamá	
Paraguay	
Perú	
República ...	
Venezuela	



Not assigned AAP focal Point

- Chile and Uruguay

# AAP focal points or AAP task force with TOR



AAP Global Strategy

AAP Regional Roadmap

## Strategic Objective 1

All country offices have AAP integrated into their country plans, with appropriate technical and financial support in place

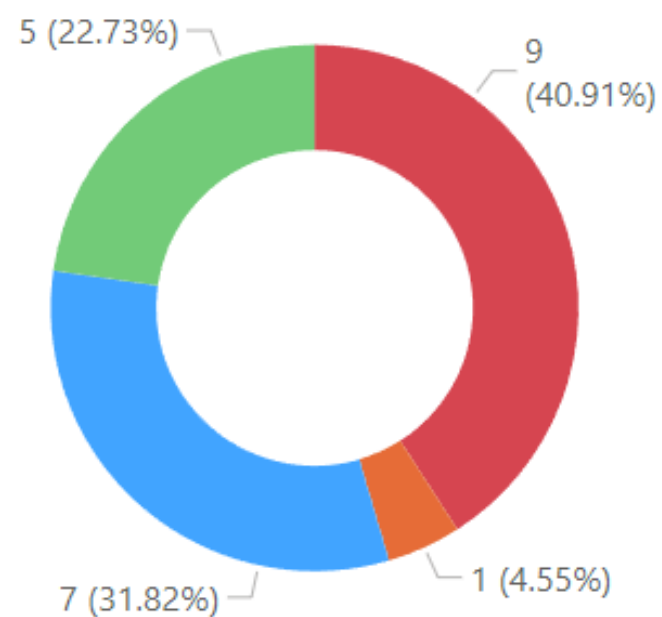


RECOMENDACIONES  
PARA LA INCLUSIÓN DEL  
PRINCIPIO DE RENDICIÓN  
DE CUENTAS A LA POBLACIÓN  
AFECTADA EN CONVENIOS  
CON SOCIOS IMPLEMENTADORES DE UNICEF

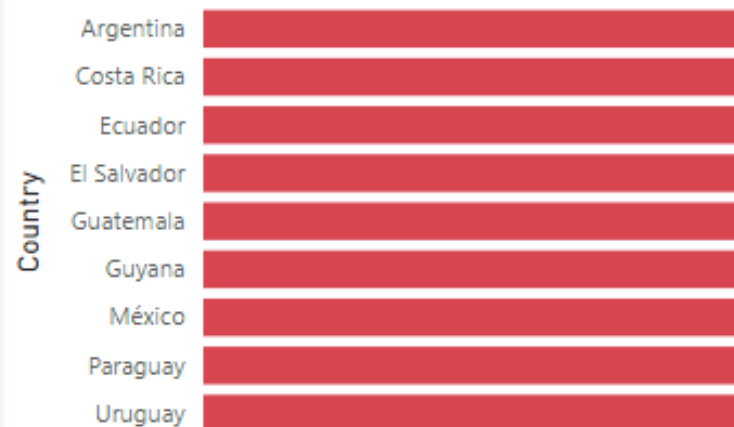
ABRIL 2022

# COs with AAP strategy/plan

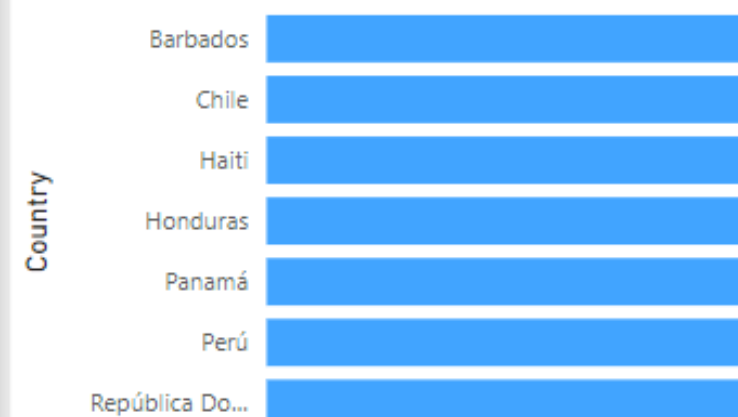
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **9**



● Initiating **7**



● Partially achieved **1**

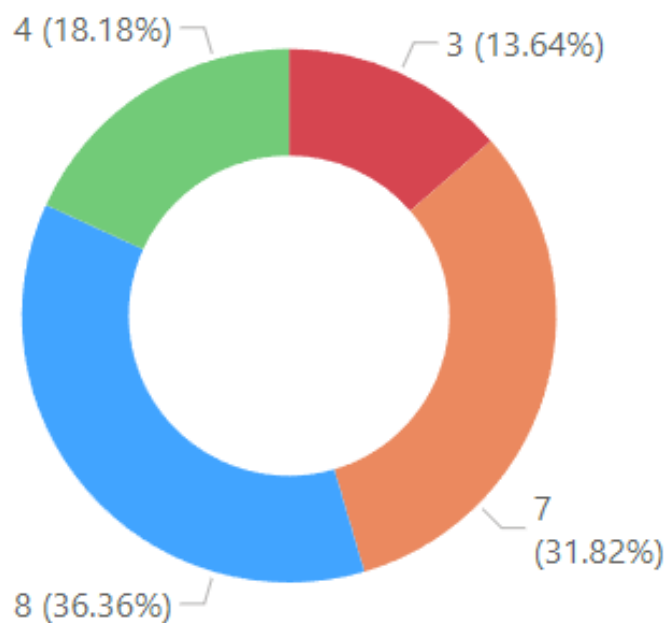


● Advanced **5**



# CO's including AAP commitments aligned with CCCs, and emergency procedures, CPDs, AWP, HAC appeals, etc.

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



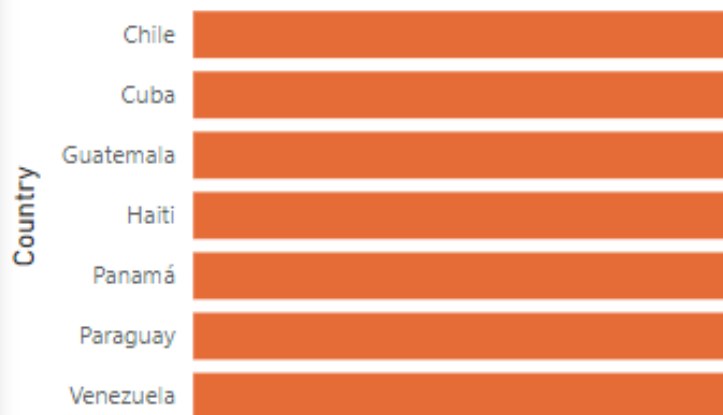
● Yet to initiate **3**



● Initiating **8**



● Partially achieved **7**

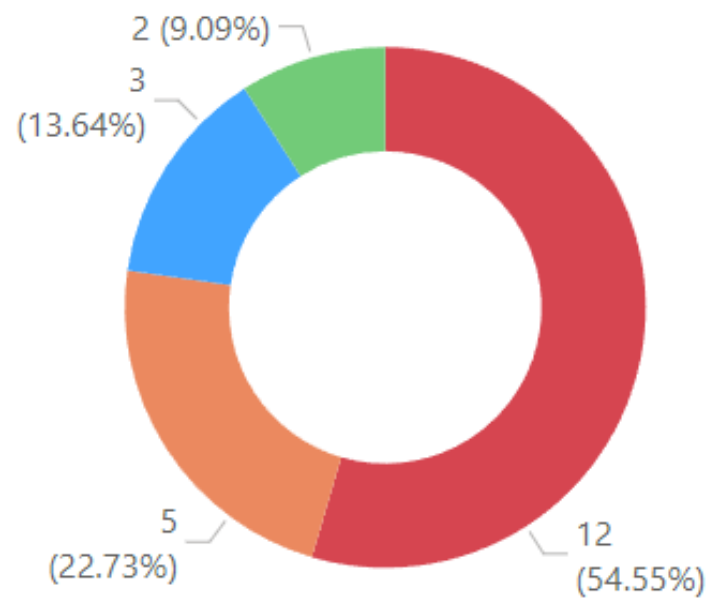


● Advanced **4**

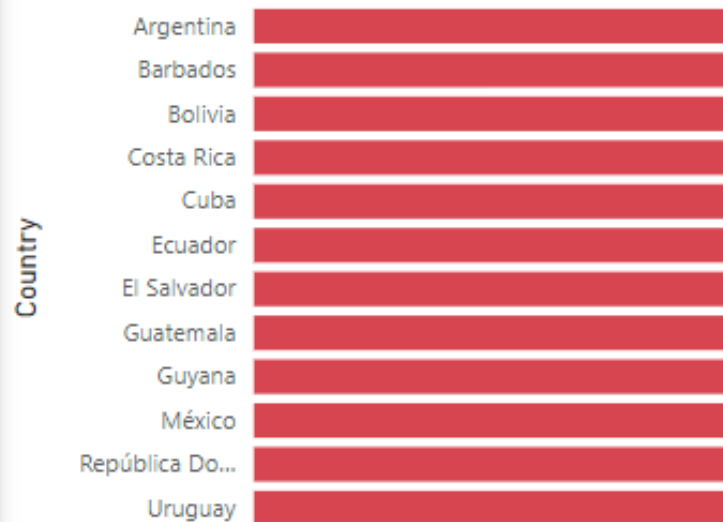


# CO's partnership agreements include AAP benchmarks and partners are trained on those benchmarks

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **12**



● Initiating **3**



● Advanced **2**



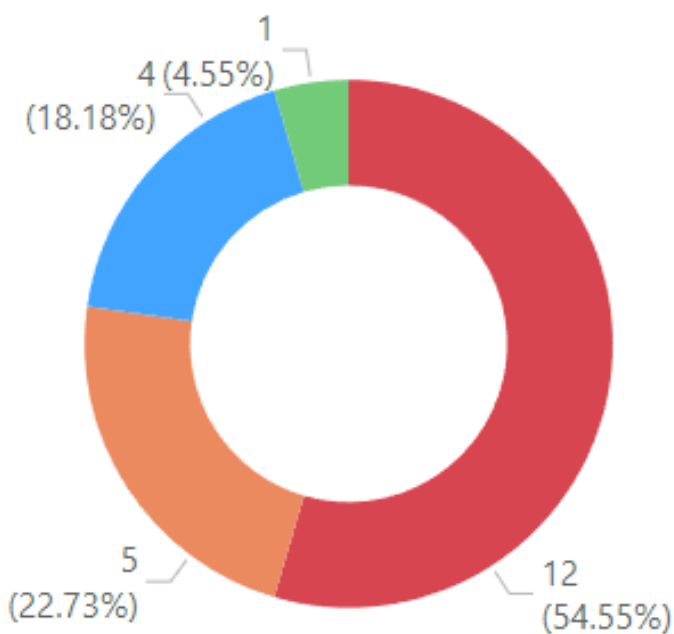
● Partially achieved **5**





# CO's donor proposals include AAP benchmarks and donors are trained on those benchmarks

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **12**



● Initiating **4**



● Partially achieved **5**



● Advanced **1**



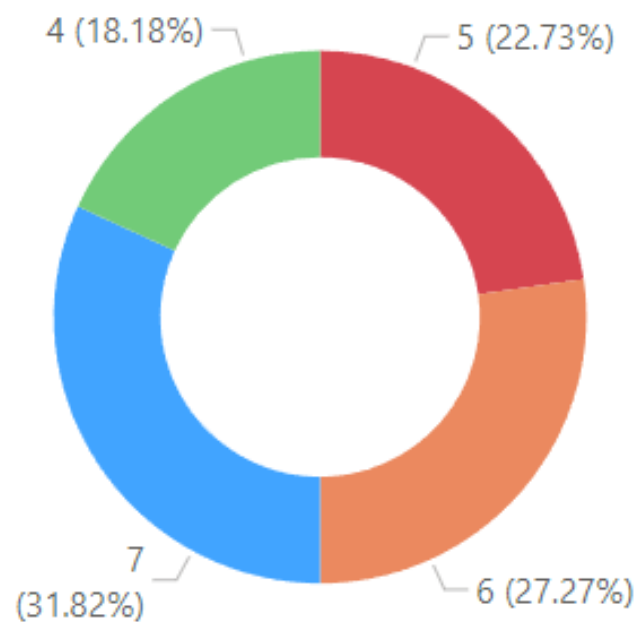
**AAP Global Strategy**  
**AAP Regional Roadmap**  
**Strategic Objective 2**

All country programmes are informed by the views, participation and feedback from communities and provide timely information to affected communities.



# CO has processes for consultation and participation of at risk or affected population.

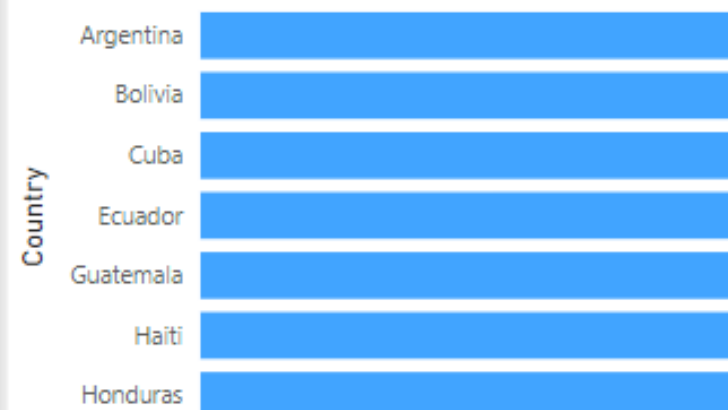
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



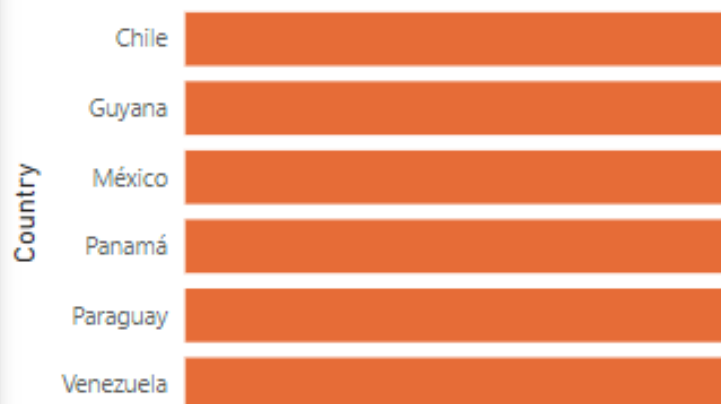
● Yet to initiate **5**



● Initiating **7**



● Partially achieved **6**

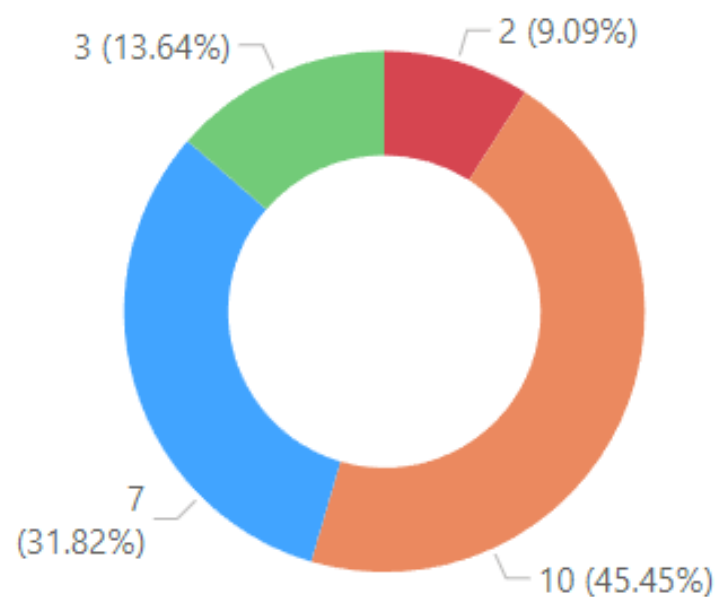


● Advanced **4**



# CO provides timely, relevant, accessible, understandable, culturally adapted information.

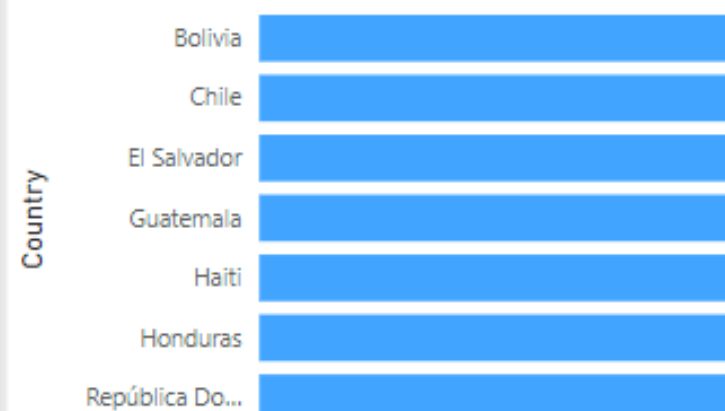
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



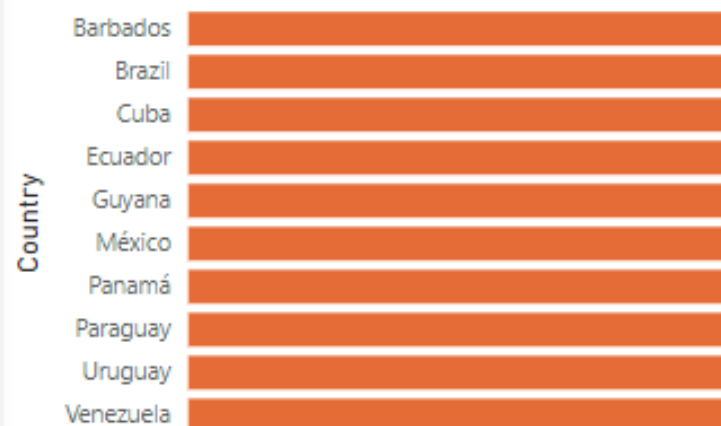
● Yet to initiate **2**



● Initiating **7**



● Partially achieved **10**

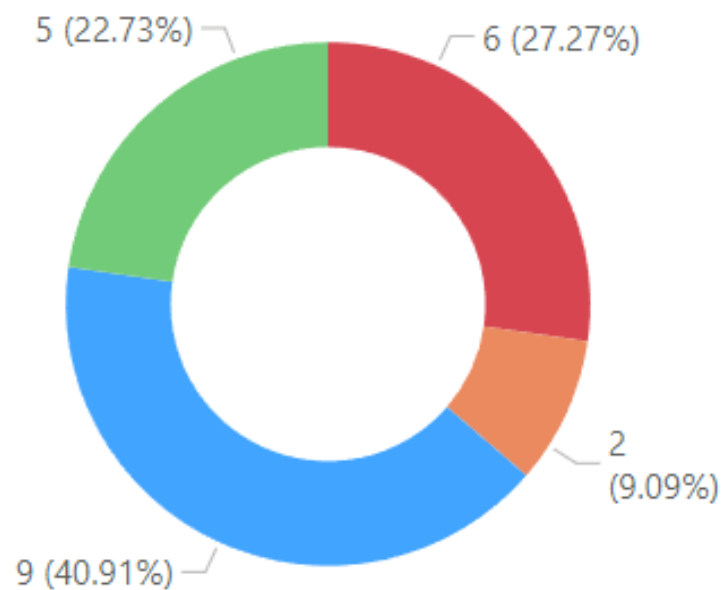


● Advanced **3**



# CO has established and maintain effective feedback and complaint mechanisms in the emergency response

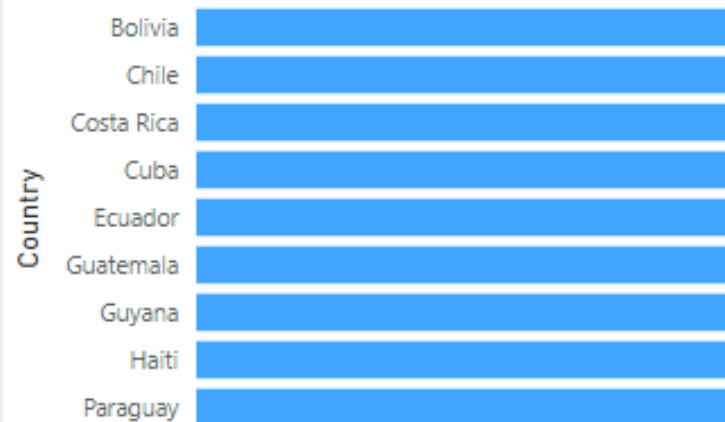
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **6**



● Initiating **9**



● Partially achieved **2**

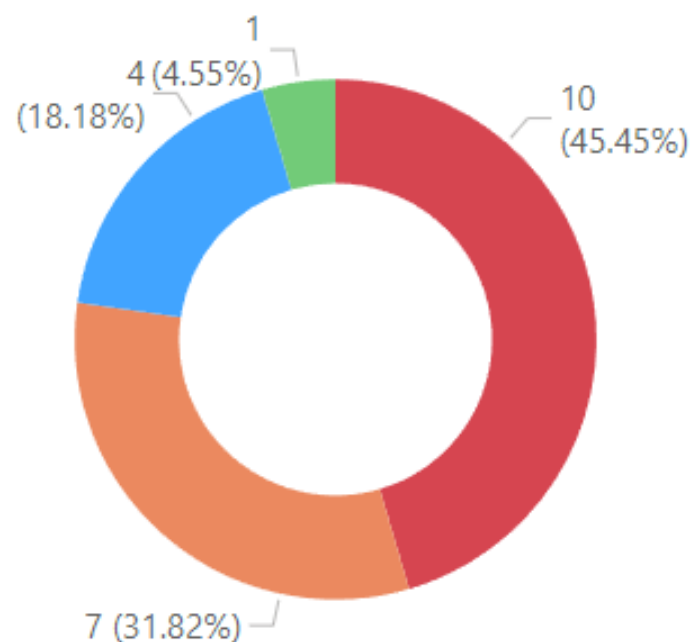


● Advanced **5**



# CO has established and maintain effective feedback and complaints mechanisms in programmes to strengthen AAP

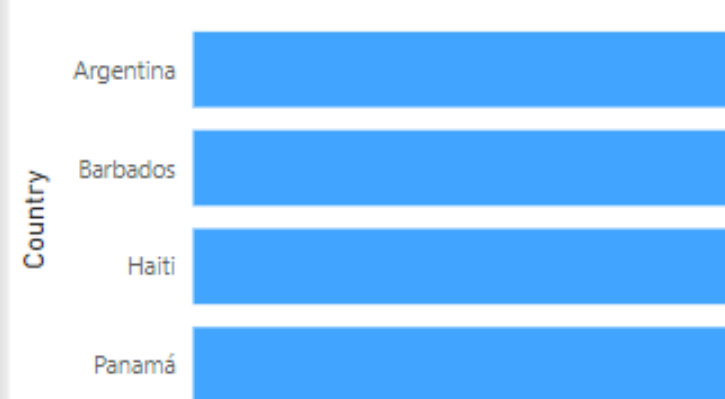
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



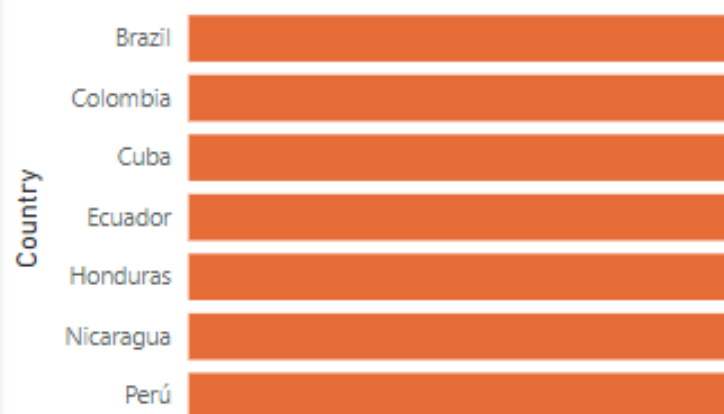
● Yet to initiate **10**



● Initiating **4**



● Partially achieved **7**

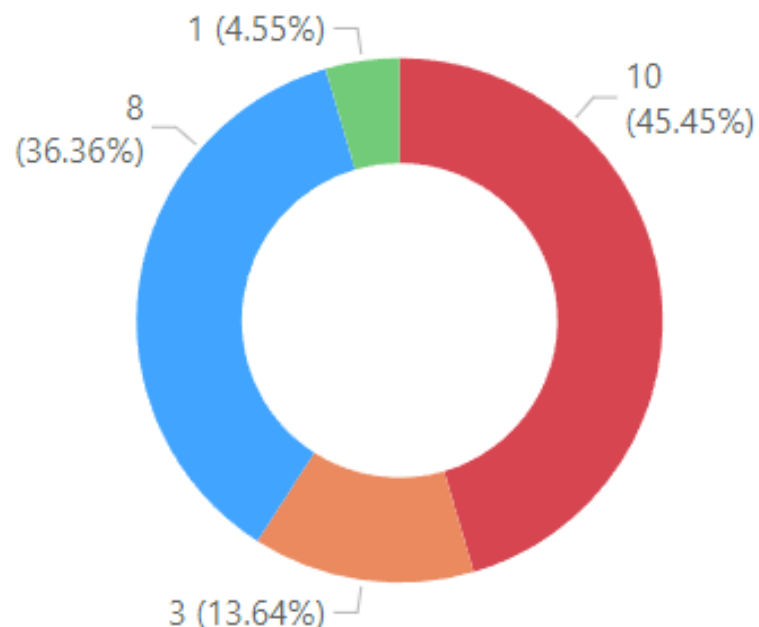


● Advanced **1**

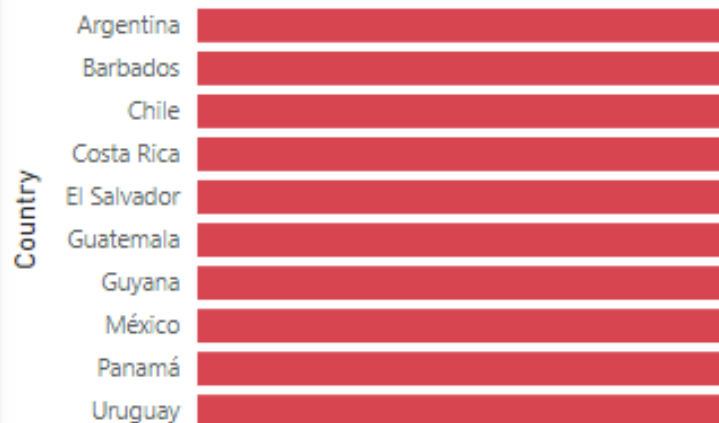


# UNICEF-led sectorial coordination groups integrate AAP and promote a coherent understanding and approach to AAP.

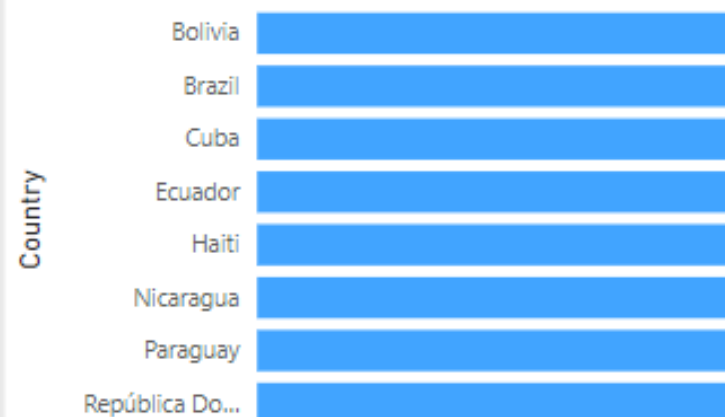
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **10**



● Initiating **8**



● Partially achieved **3**



● Advanced **1**



# AAP Global Strategy

## AAP Regional Roadmap

### Strategic Objective 3

Collective accountability approaches are championed by UNICEF in all emergency responses.



RESPUESTA A  
VENEZOLANOS  
Plataforma de Coordinación  
para Refugiados y Migrantes  
de Venezuela

 **Report**  
Uniendo voces

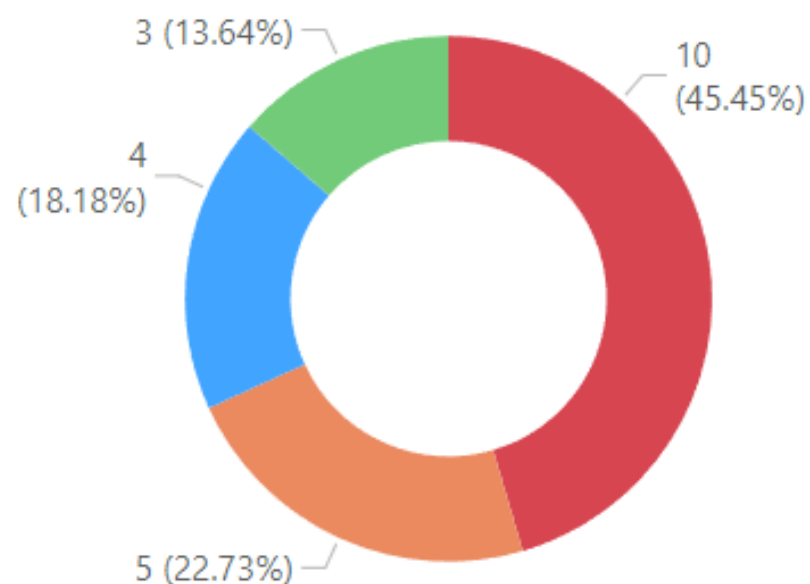
Balance 2022





## Country office participates in and contributes to wider AAP coordination mechanism/s at the national, sub-national, and/or local level

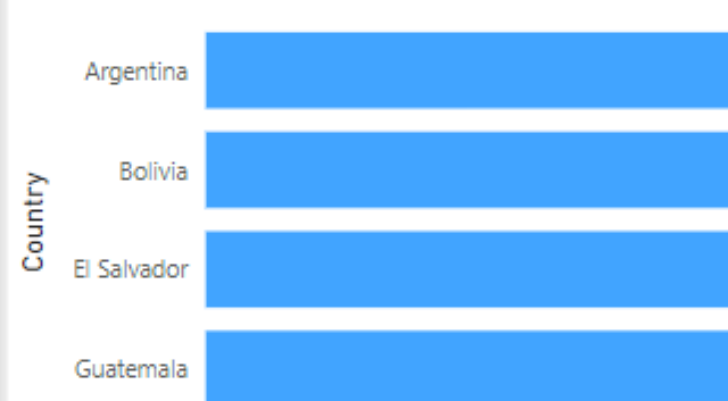
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



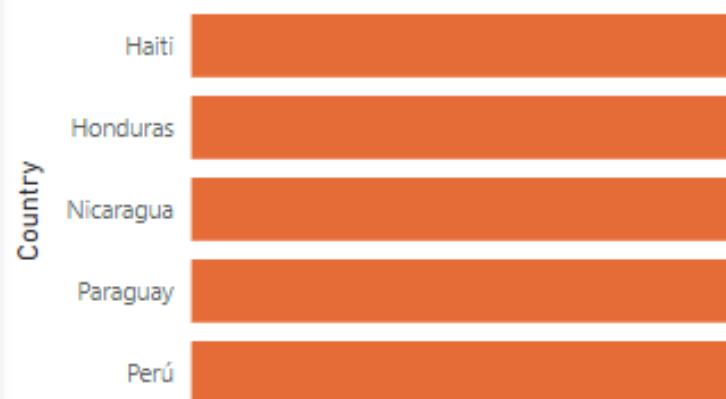
● Yet to initiate **10**



● Initiating **4**



● Partially achieved **5**

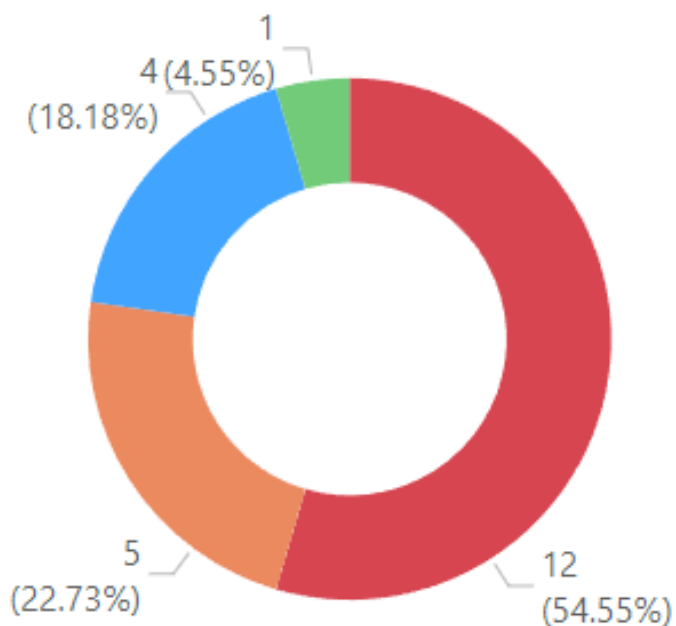


● Advanced **3**



# Collective accountability is championed by UNICEF country representative at the HCT in all humanitarian emergencies, in line with AAP.

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **12**



● Initiating **4**



● Advanced **1**



● Partially achieved **5**



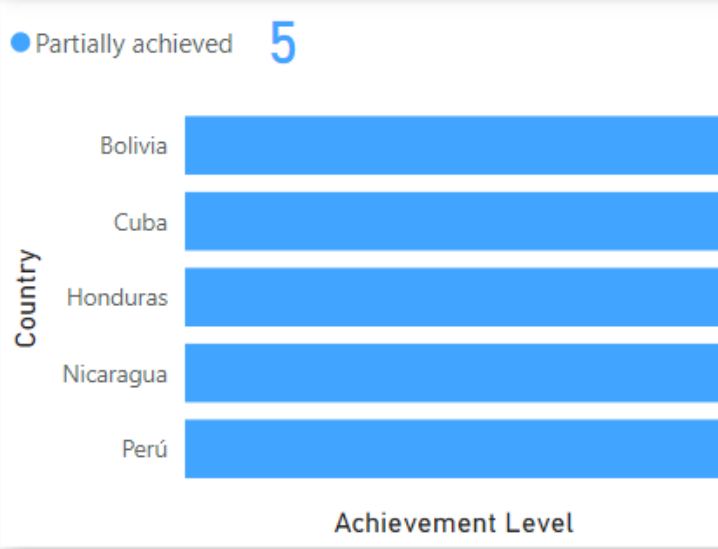
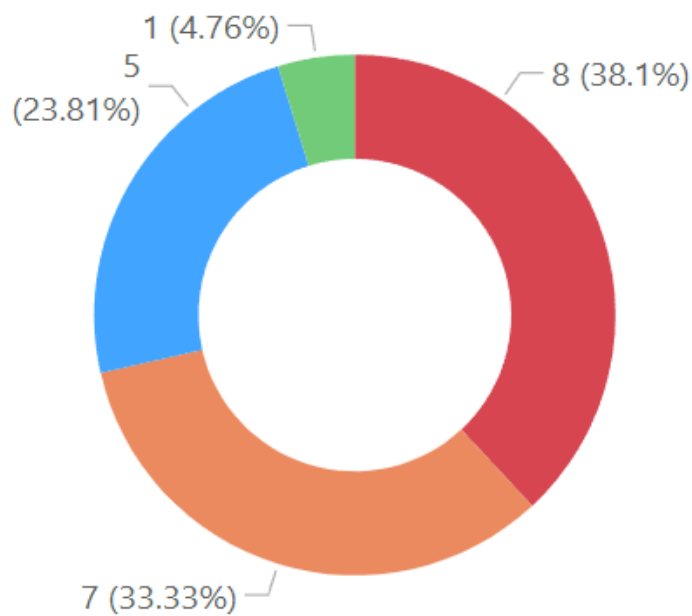
**AAP Global Strategy**  
**AAP Regional Roadmap**  
**Strategic Objective 4**

A coherent, organization-wide people-centered and inclusive culture is promoted by UNICEF leadership



# UNICEF representatives' job description includes AAP commitments and their commitment to AAP is appraised

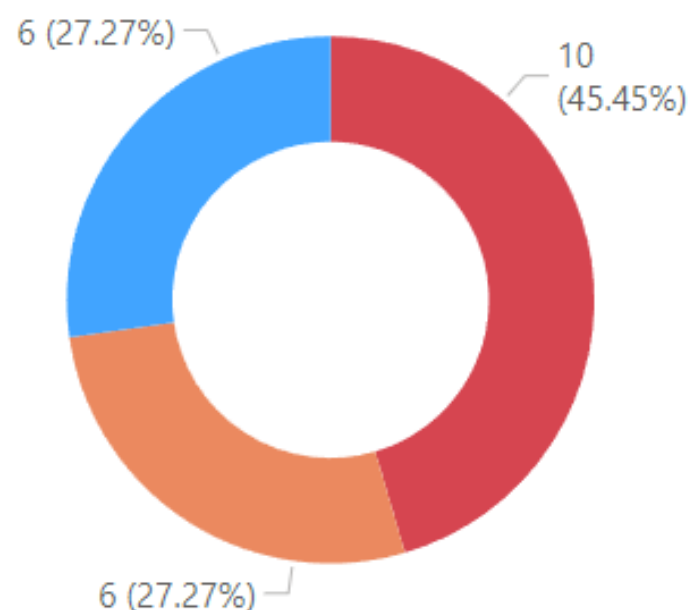
● Yet to initiate ● Initiating ● Partially achieved ● Advanced



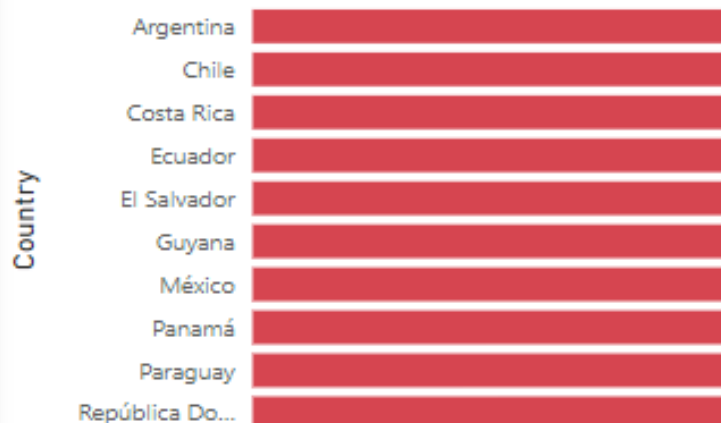
Source: AAP Regional Survey, April 2023

# CO programmes undertake activities for AAP capacity development of staff, government and partners

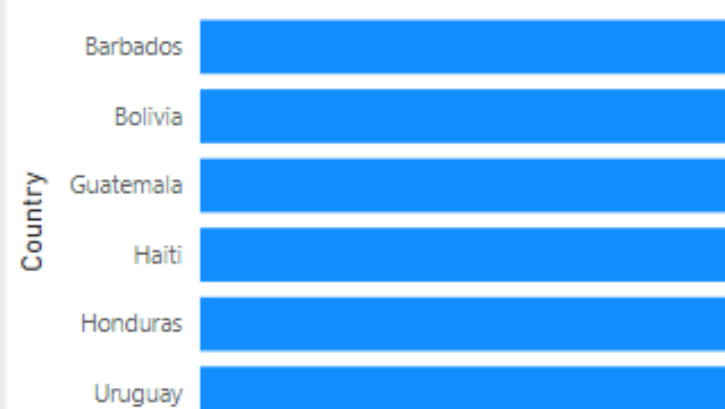
● Yet to initiate ● Partially achieved ● Initiating



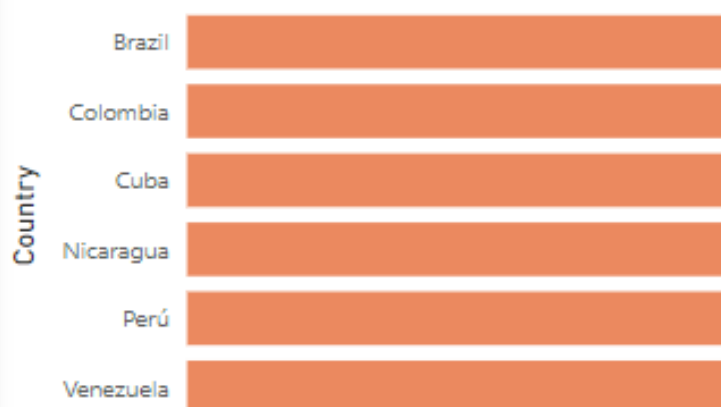
● Yet to initiate **10**



● Initiating **6**

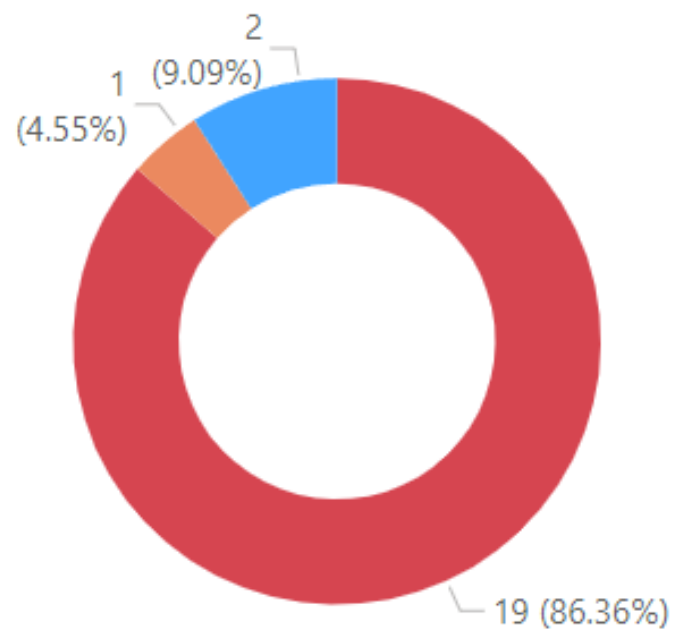


● Partially achieved **6**

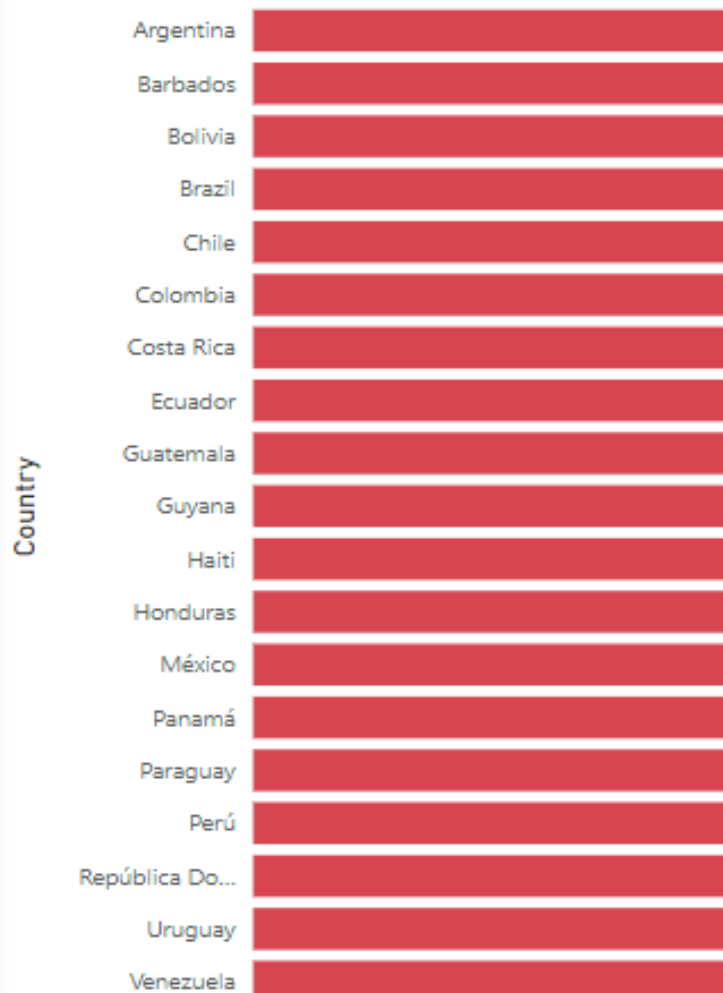


## AAP Agora training is mandatory for all country staff

● Yet to initiate ● Partially achieved ● Initiating



● Yet to initiate **19**



● Initiating **2**

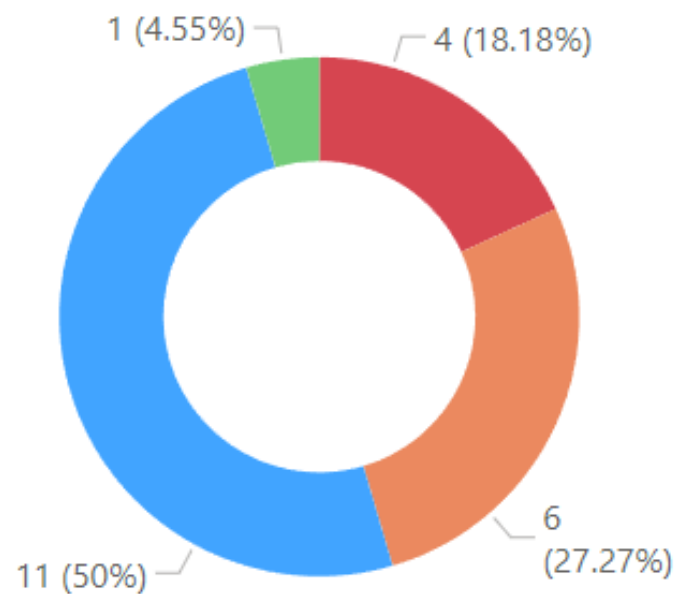


● Partially achieved **1**



# A coherent approach to people-centered, cross-cutting issues is mainstreamed across UNICEF country programmes and clusters.

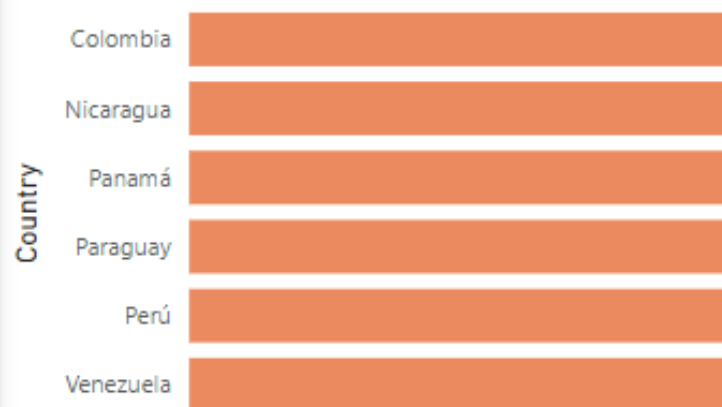
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **4**



● Partially achieved **6**



● Initiating **11**



● Advanced **1**



# AAP MAPPING TOOL



**Key steps recommended for developing AAP  
strategies/action plans**

1. *Be sure your **CO** has defined an AAP governance structure for the country office and outlined roles and responsibility for each category of staff to implement AAP within their programme (sectoral and cross-sectoral) and operational accountabilities*
2. **Review the AAP CO's information registered in the [AAP dashboard](#).** 1) This tool will help to know the status of AAP in each COs about the AAP global objectives and CSI H8 2.e. and keep in mind the AAP gaps.
3. **Complete the [AAP mapping tool](#).** if there is enough time, conduct a "quick and dirty" mapping of AAP activities in the CO, and base your strategy on what is already happening if you have less time, and in times of humanitarian crisis, conduct bilateral calls with programs and divisions and get quick information that can inform your strategy"
4. **Analyse the AAP CO's information registered in the AAP Dashboard and mapped AAP activities:** This step will help to Identify achievements, gaps, challenges, and opportunities across the AAP's Strategic Objectives (4) and 7 pillars of the UNICEF AAP framework
5. **Complete the AAP strategy and action planning process**

## AAP strategy and action plan

Step 1: Define the priorities of the UNICEF CO's AAP strategy and action plan **based on the analysis of the AAP dashboard and AAP mapping.**

You can also use as [a reference the excel matrix](#)

#	Objective and Activities	Responsible Person/Entity	Est Cost	Q1	Q2	Q3	Q4
Objective 1	<b>All country offices have AAP integrated into their country plans, with appropriate technical and financial support in place</b>						
1.1				x			
Objective 2	<b>All country programmes are informed by the views, participation and feedback shared by communities who provide timely information to affected <u>communities</u> and provide timely information to affected communities</b>						
2.1				x			
Objective 3	<b>Collective accountability approaches are championed by UNICEF in all emergency responses</b>						
3.1					x	x	X
Objective 4	<b>A coherent, organisation-wide, <u>people-centered</u> and inclusive culture is promoted by UNICEF leadership</b>						
4.1							

Q&A

- How are the COs preparing their AAP action plans?
- What are the key challenges we face in this process, and how are we overcome them?
- What other support needs on this regard from LACRO and HQs?