



@UNICEF COLOMBIA

AAP Regional Dialogue

Our commitments and advances to take AAP forward

July, 2023

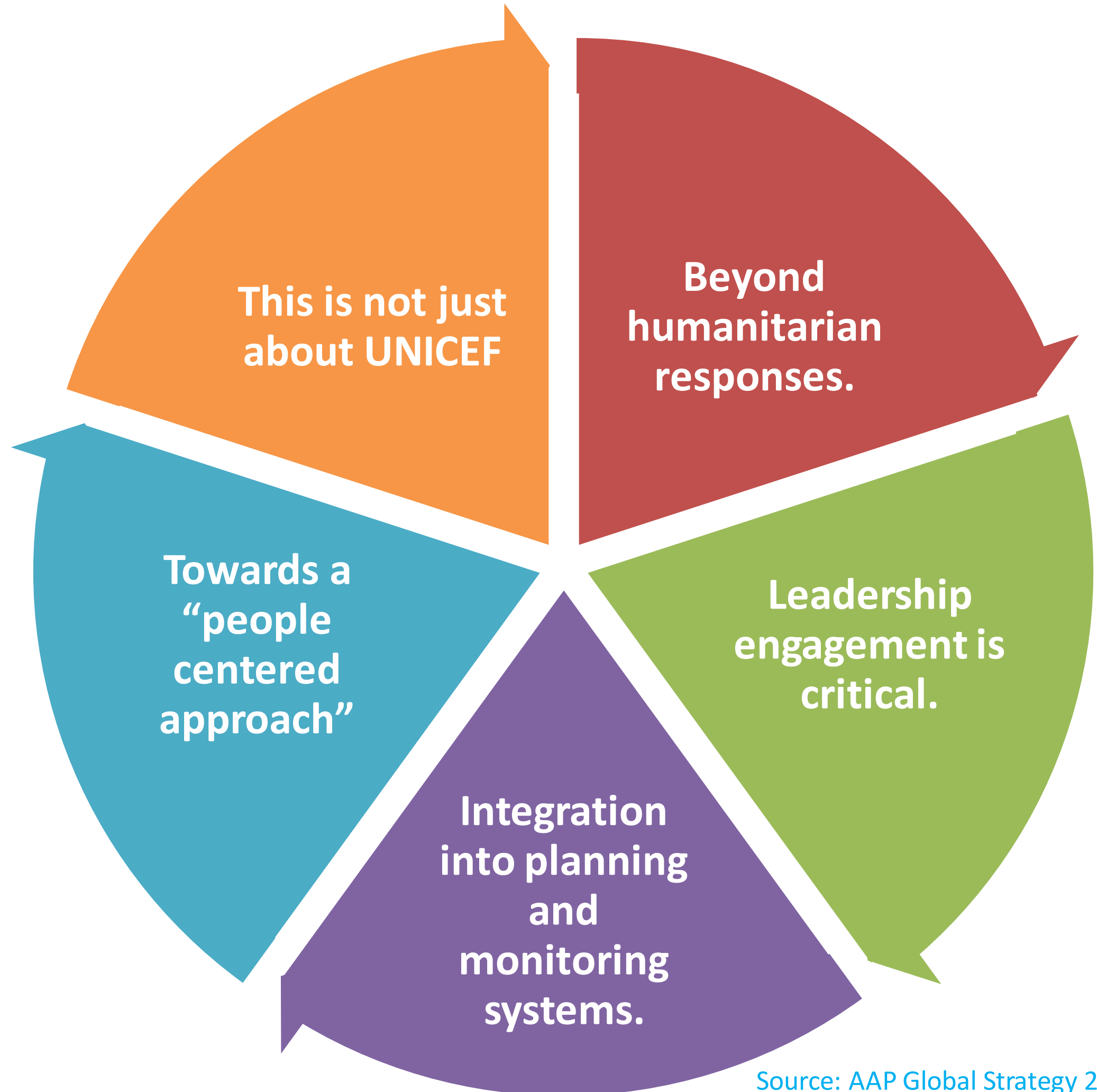
Agenda

- 10: 00 a.m. Opening remarks
Garry Conille
UNICEF Regional Director
- 10:05 a.m. AAP Global Strategy 2022-2025
AAP Roles and Responsibilities
Carla Daher, UNICEF AAP Global Team
- 10:15 a.m. AAP Regional Dashboard
Asks from AAP Focal Points/ AAP
Task Force leaders
Giovanna Nuñez
UNICEF AAP Regional Specialist
- 10: 30 a.m. Open dialogue
Advances and commitments at COs
- 10: 55 a.m. Closing remarks
Garry Conille
UNICEF Regional Director



AAP

- A programming principle
- An organizational priority
- Our commitment
- Our responsibility

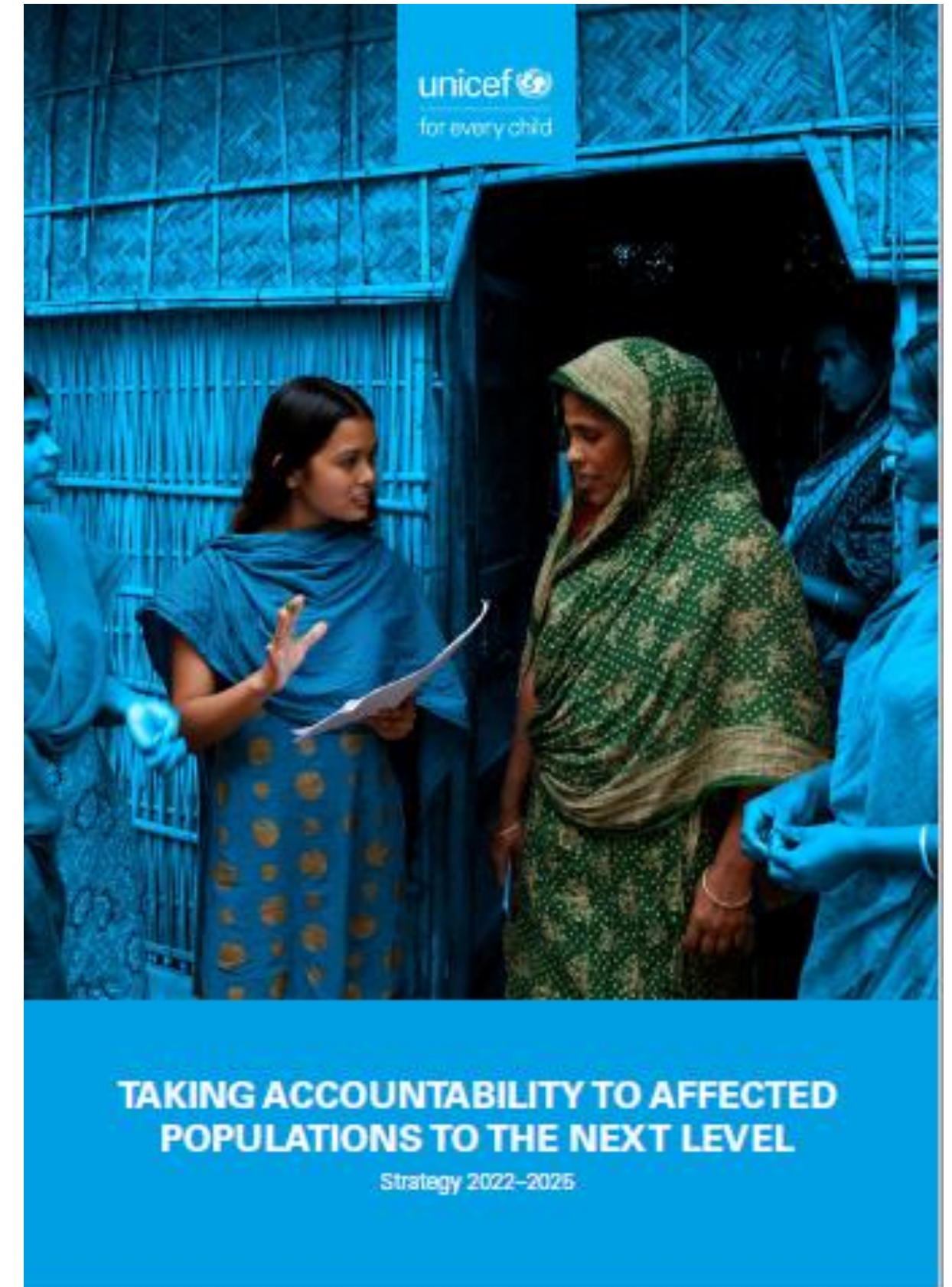


AAP Strategy 2022-2025: *Steering Group commitments*

In May 2023, the AAP Steering Group (Regional & HQ Directors) agreed on the following actions:

- Appoint an AAP Regional Advisor at P4 level to support country offices
- AAP is a standing agenda in DROPS and RMT meetings
- All emergency Preparedness and Response plans and CPDs include AAP commitments
- AAP commitments are included in Jobs Descriptions and performance appraisal of UNICEF Reps
- Ensure Agora training is mandatory across the organization
- Champion collective approach to AAP at inter-agency level

Next meeting: September 2023



AAP GLOBAL STRATEGY 2022-2025



**TAKING ACCOUNTABILITY TO AFFECTED
POPULATIONS TO THE NEXT LEVEL**

Strategy 2022-2025

Unicef's commitments to AAP

For Unicef AAP commitments apply across **emergency and development** programmes as a core programming principle:

- Global inter-agency commitments (through the IASC and the Grand Bargain)
 - Core Commitments for Children (CCCs)
 - UNICEF preparedness & emergency procedures
 - Core Standard Indicators (CSIs)
 - Including in most of planning, monitoring & implementation guidance
 - Audit requirements
 - AAP organization-wide evaluation on AAP by 2025
- > **ENSURE QUALITY PROGRAMMING**



AAP: key milestones of a journey...

2018-2019

- First UNICEF AAP strategy
- Core Humanitarian Standard (CHS) benchmarking

2020

- AAP Handbook
- Regional trainings
- CCC benchmarks

2021

- Revised emergency procedures
- Agora training (in 4 languages)
- AAP Community of Practice (200+ members)

2022-2025

- Second AAP Strategy
- AAP capacity in 5 Regional Offices (soon 6)
- AAP mandatory theme in internal audits from 2023
- AAP mandatory in Core Standard Indicator
- Various capacity strengthening efforts (GCHS CAS, generic JDs, talent pool...)

AAP Strategy 2022-2025: *taking AAP to the next level*

Four strategic objectives:

01

All COs have AAP integrated into their country plans, with appropriate technical and financial support in place to support this effort



02

All country programmes are informed by the views, participation and feedback from communities



03

Collective accountability approaches are championed by UNICEF in all emergency responses



04

A coherent, organization-wide people-centered culture is promoted by UNICEF leadership



AAP Strategy: monitoring framework

Strategic Objectives	Indicators	2021 baseline	2022 target	2022 results
SO1: all country offices have AAP integrated into their country plans, with appropriate technical and financial support in place to support this effort	Country offices with AAP strategy/plan	16%	30%	29%
SO2: all country programmes are informed by the views, participation and feedback from communities and provide timely information to affected communities	Country offices with processes for consultation and participate of affected populations	39%	49%	50%
	Country offices which provide timely, relevant, accessible information to affected populations on issues of concern to them	37%	47%	56%
	Country offices with effective feedback and complaints mechanisms in programmes	33%	44%	50%
SO3: collective accountability approaches are championed by UNICEF in all emergency responses	Country office participates in and contributes to wider AAP coordination mechanism/s at the national, sub-national, and/or local level	23%	32%	39%
SO4: a coherent, organization-wide people-centered and inclusive culture is promoted by UNICEF leadership	Country office programmes undertake activities for AAP capacity development of staff, government and partners	27%	37%	41%

H8.2e Percentage of country offices that meet organizational benchmarks on Accountability to affected populations

Disaggregation	No. of countries reporting (2021)	No. of countries reporting (2022)	Baseline (2021)	2022 Value
Global value	128	129	23%	37%
EAPR	14	14	14%	36%
ECAR	21	22	10%	36%
ESAR	21	21	33%	48%
LACR	24	24	13%	21%
MENAR	16	16	31%	31%
SAR	8	8	50%	63%
WCAR	24	24	25%	42%

Milestone
(2022)
35%

Milestone
(2023)
45%

Source: EMOPS, February 2023

AAP Roles & responsibilities in a Country Office

REPRESENTATIVE & DEP REP: ensure AAP is prioritized at CMT level, identify a focal point, ensure AAP strategy is in place and convene an AAP Task Force

PME: contribute to the development and integration of AAP tools in office-wide systems and ensure that that feedback from affected populations informs programming, planning and monitoring in a holistic manner

SBC: advise on and implement community engagement activities, collect data and share with programme sections

EMERGENCY: ensure that AAP approaches are included in a coordinated manner in all preparedness and response activities

PROGRAMMES: are responsible for engaging affected populations in the design and implementation of programmes

OPS: important roles regarding supply, risk management, fundraising and HR

CLUSTER LEADS: ensure that AAP is mainstreamed in cluster strategic plans and interventions

REPRESENTATIVE & DEP REP: ensure AAP is prioritized at CMT level, identify focal point, ensure AAP strategy is in place and convene an AAP Task Force

Key messages:

- Keep it simple: better to start small and build over time!
- Build on what exists already
- Bring different teams/expertise together (ADAP, Gender, SBC, etc.)
- This is a shared responsibility: it cannot be left only to a Focal Point
- As much as possible, collaborate with other partners & agencies...

interventions

AAP
resp
in a

**AAP CURRENT STATUS IN LAC REGION TO
BETTER INFORM OUR NEXT STEPS, TO FOLLOW
UP OUR PROGRESSES**

**AAP Regional Survey's results / AAP Baseline
April, 2023**

Technical information

Objectives

- Monitor AAP progress in LAC region
- Expand Country Specific Indicators/CSIs (H8.2e and H2.2) and provide details on how we are progressing technically and operationally, internally and externally.

The monitoring metrics are derived directly from UNICEF's new Global AAP Strategy's Monitoring Framework and roadmap.

Date

11/04 – 19/04 2023

22

Reported Countries

Jamaica and Belize did not respond

Criteria	Explanation
Yet to initiate	No action has been taken for this suggested activity and the same is being considered.
Initiating	Activity plans and resources are in place for implementation.
Partially achieved	Activity is being implemented as per plans.
Advanced	Activity is monitored, progress and gaps reviewed, and course corrected.

- Pages
- General Details
- Objective 1
- Objective 2
- Objective 3
- Objective 4
- CSI Regional Results

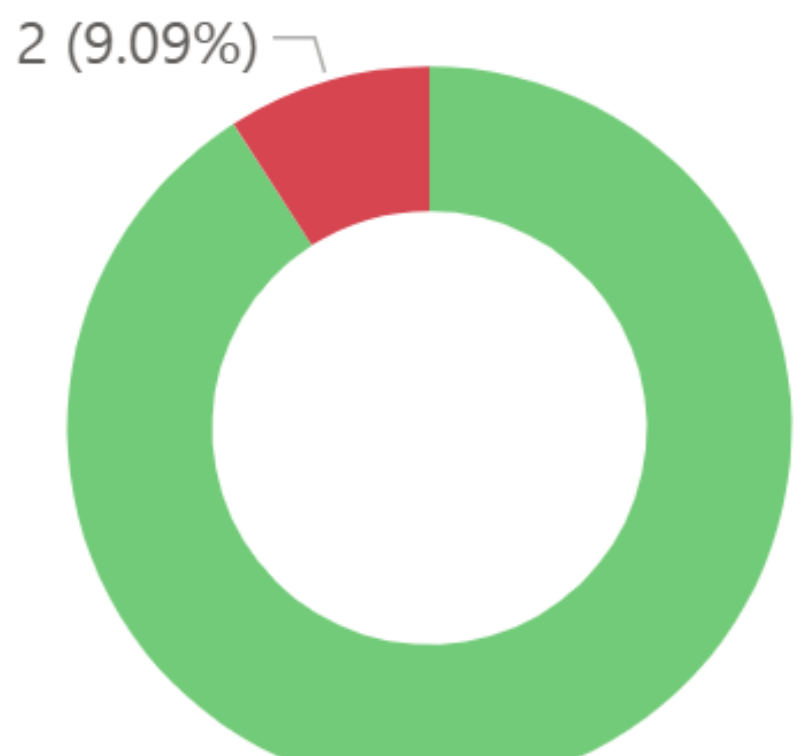
Accountability to Affected Populations: LAC Monitoring Metrics

22
Reported Countries

- General Details
- Strategic Objective 1
- Strategic Objective 2
- Strategic Objective 3

Information updated April 2023.

Countries having AAP focal point or AAP taskforce



Has Focal Point
 ● Yes
 ● No

Countries

- Argentina
- Barbados
- Bolivia
- Brazil
- Chile
- Colombia
- Costa Rica
- Cuba
- Ecuador
- El Salvador

AAP Global Strategy

AAP Regional Roadmap

Strategic Objective 1

All country offices have AAP integrated into their country plans, with appropriate technical and financial support in place

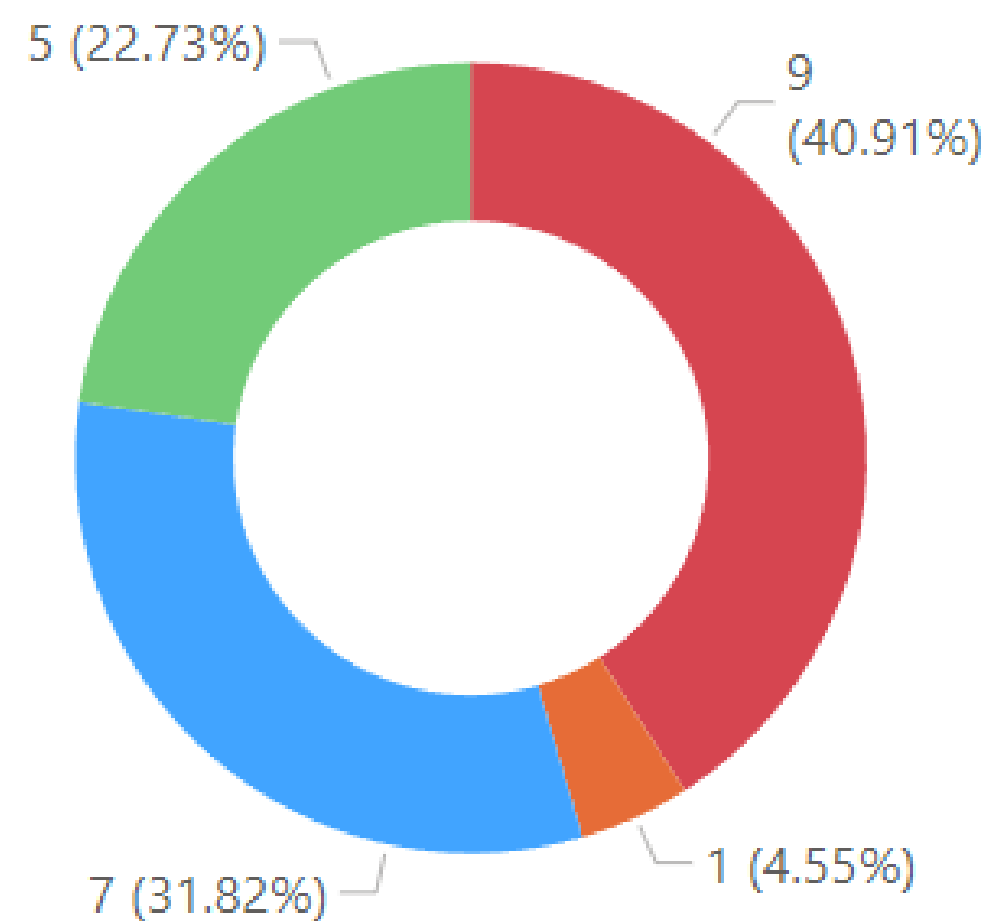


RECOMENDACIONES
PARA LA INCLUSIÓN DEL
PRINCIPIO DE RENDICIÓN
DE CUENTAS A LA POBLACIÓN
AFECTADA EN CONVENIOS
CON SOCIOS IMPLEMENTADORES DE UNICEF

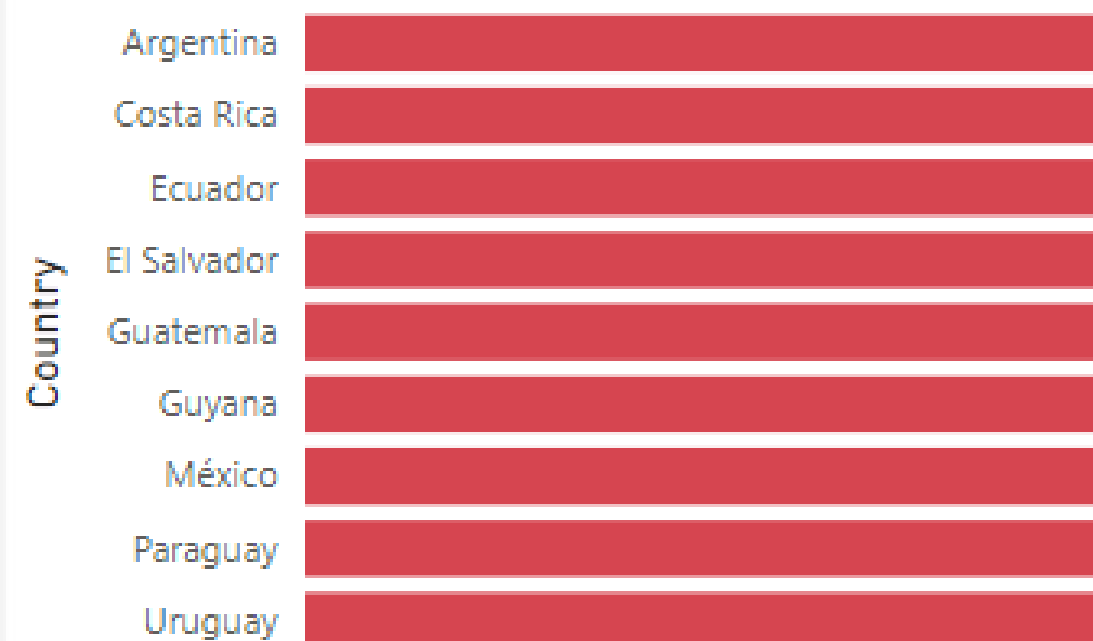
ABRIL 2022

COs with AAP strategy/plan

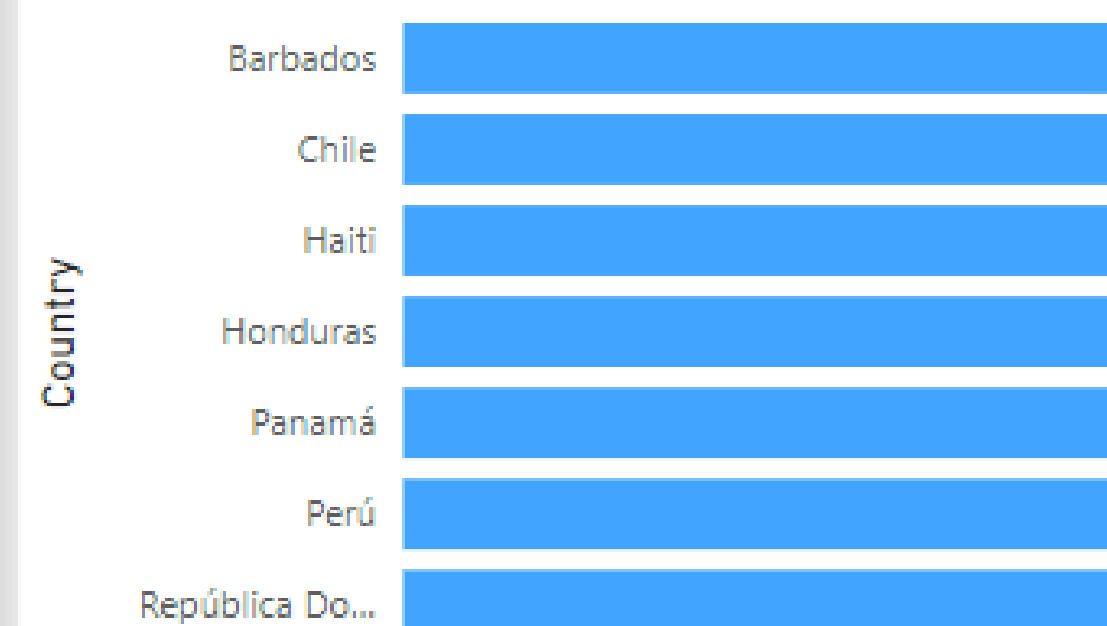
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● Yet to initiate **9**



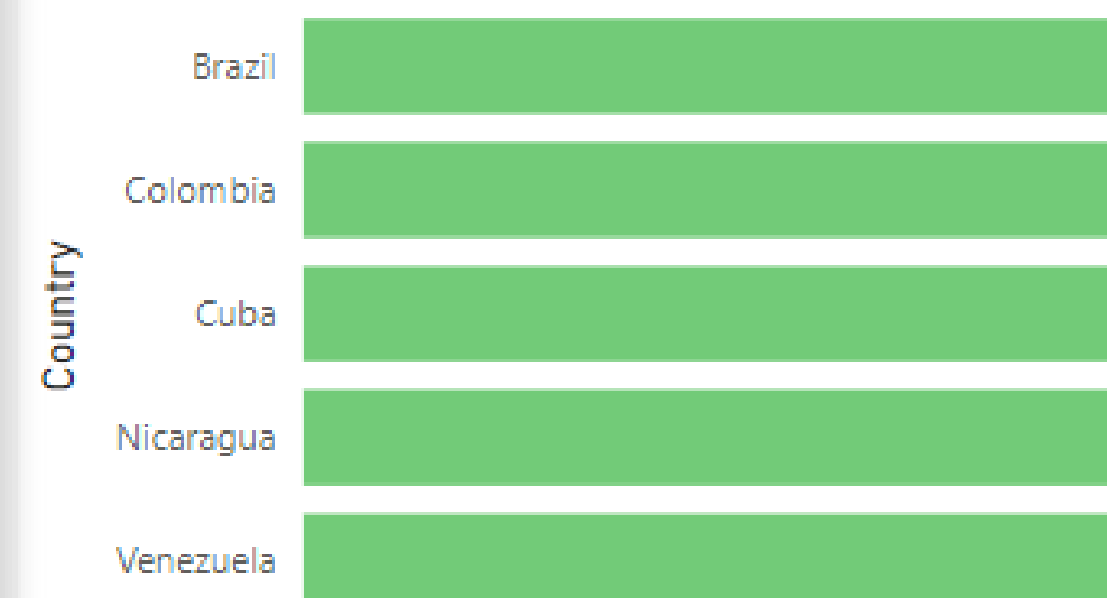
● Initiating **7**



● Partially achieved **1**

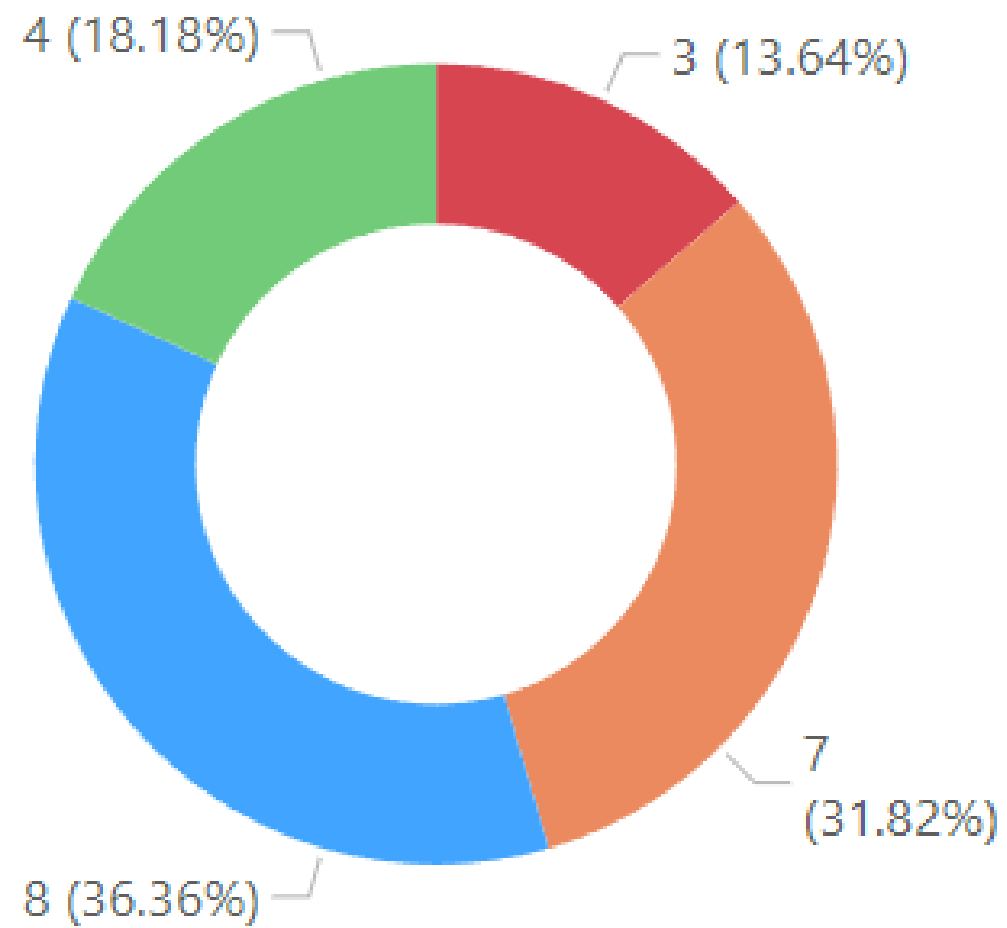


● Advanced **5**



CO's including AAP commitments aligned with CCCs, and emergency procedures, CPDs, AWP, HAC appeals, etc.

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



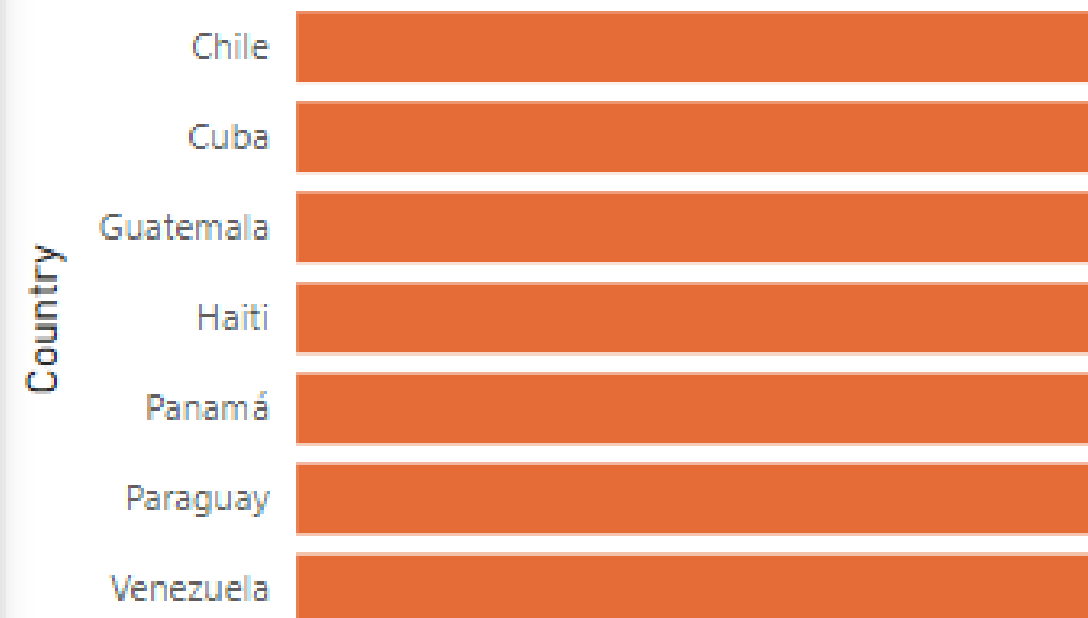
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● Initiating **8**



● Partially achieved **7**

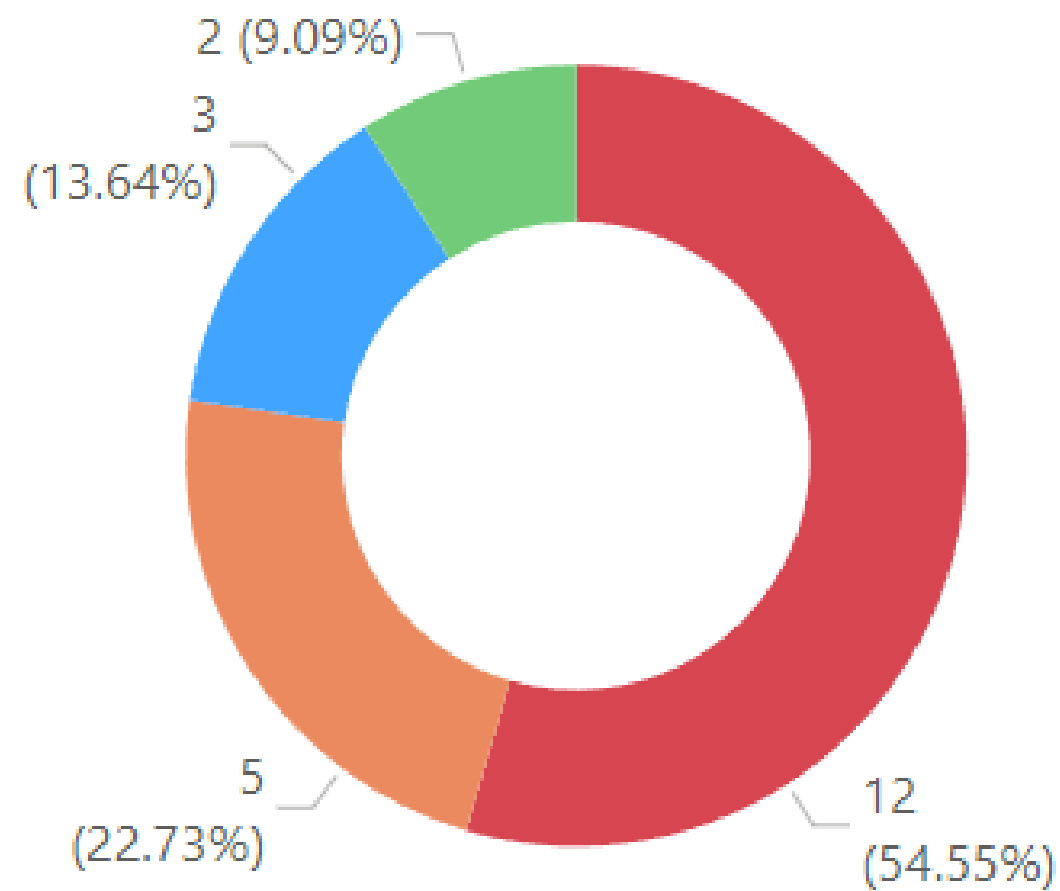


● Advanced **4**

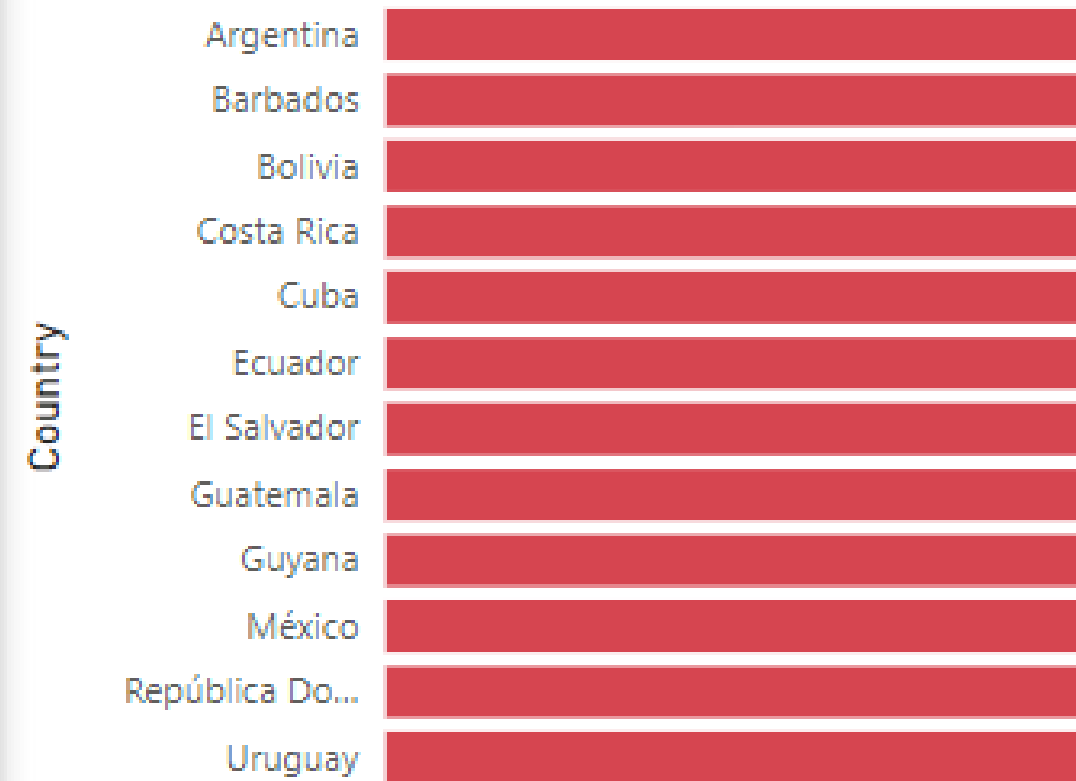


CO's partnership agreements include AAP benchmarks and partners are trained on those benchmarks

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **12**



● Initiating **3**



● Advanced **2**

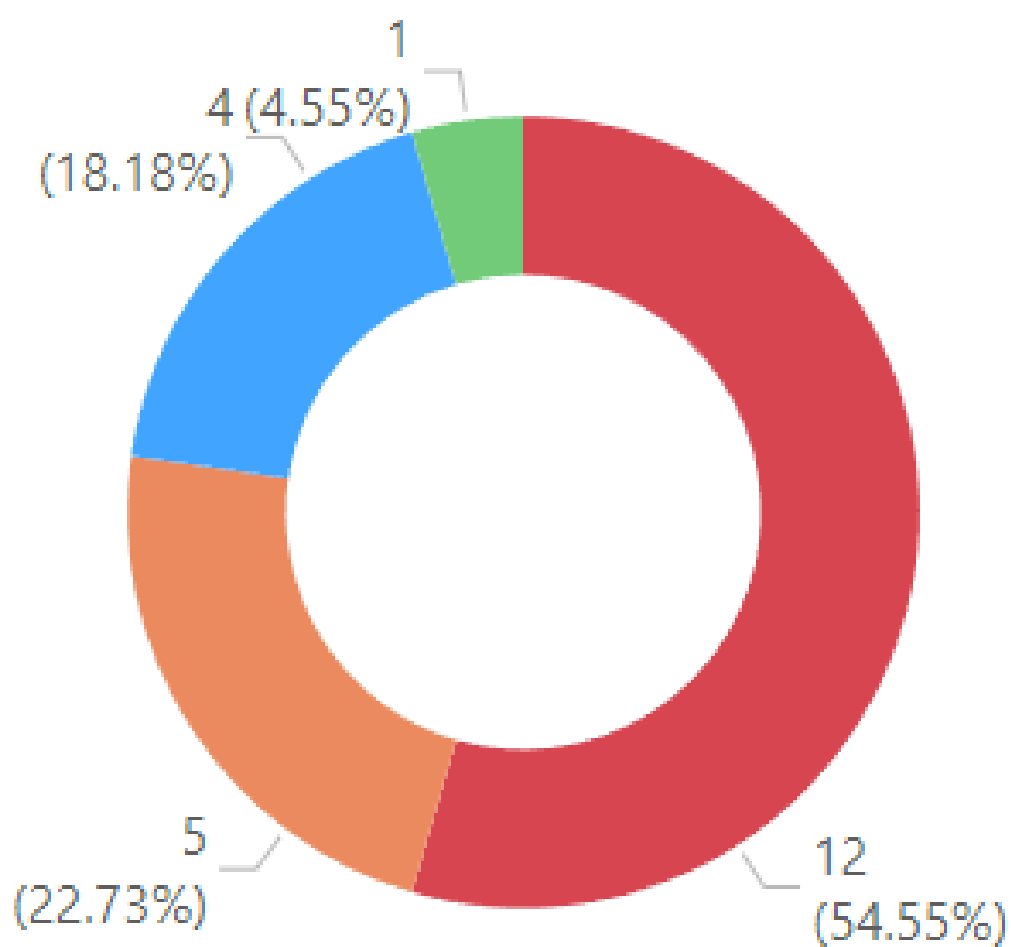


● Partially achieved **5**

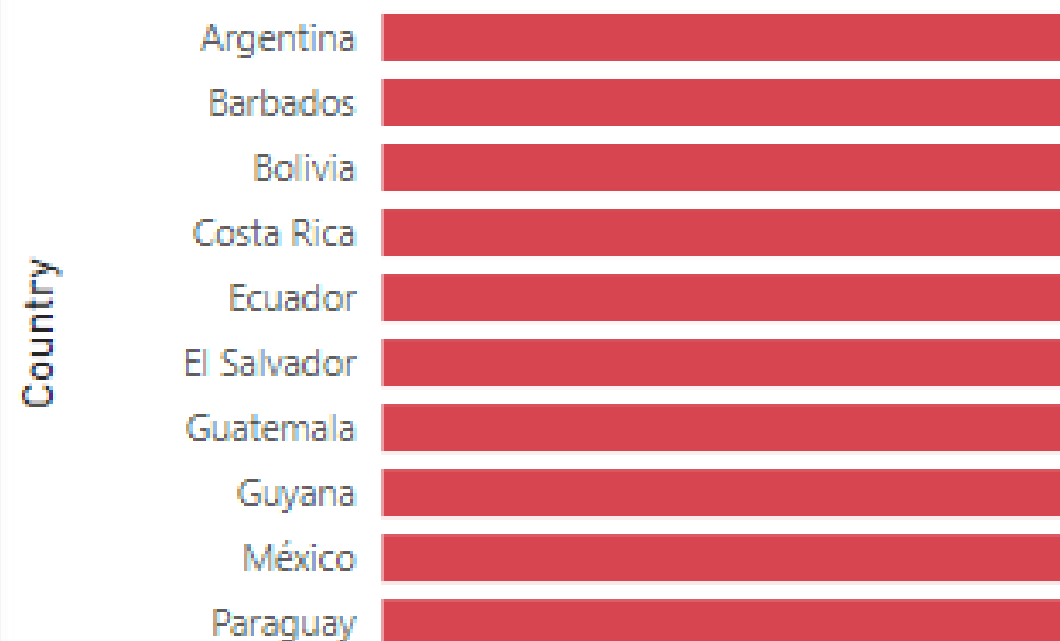


CO's donor proposals include AAP benchmarks and donors are trained on those benchmarks

● Yet to initiate ● Partially achieved ● Initiating ● Advanced



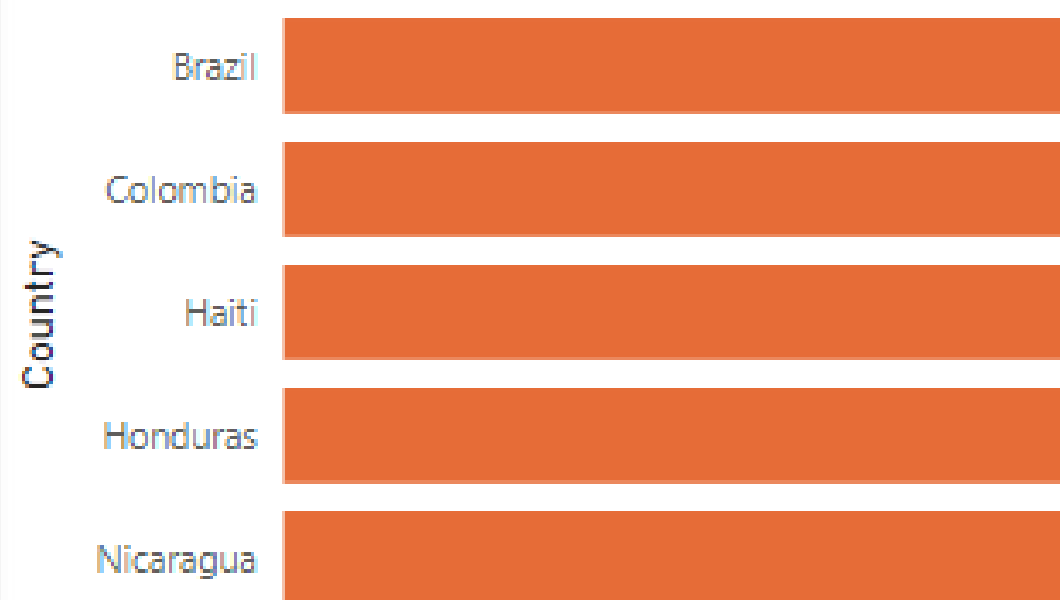
● Yet to initiate **12**



● Initiating **4**



● Partially achieved **5**



● Advanced **1**



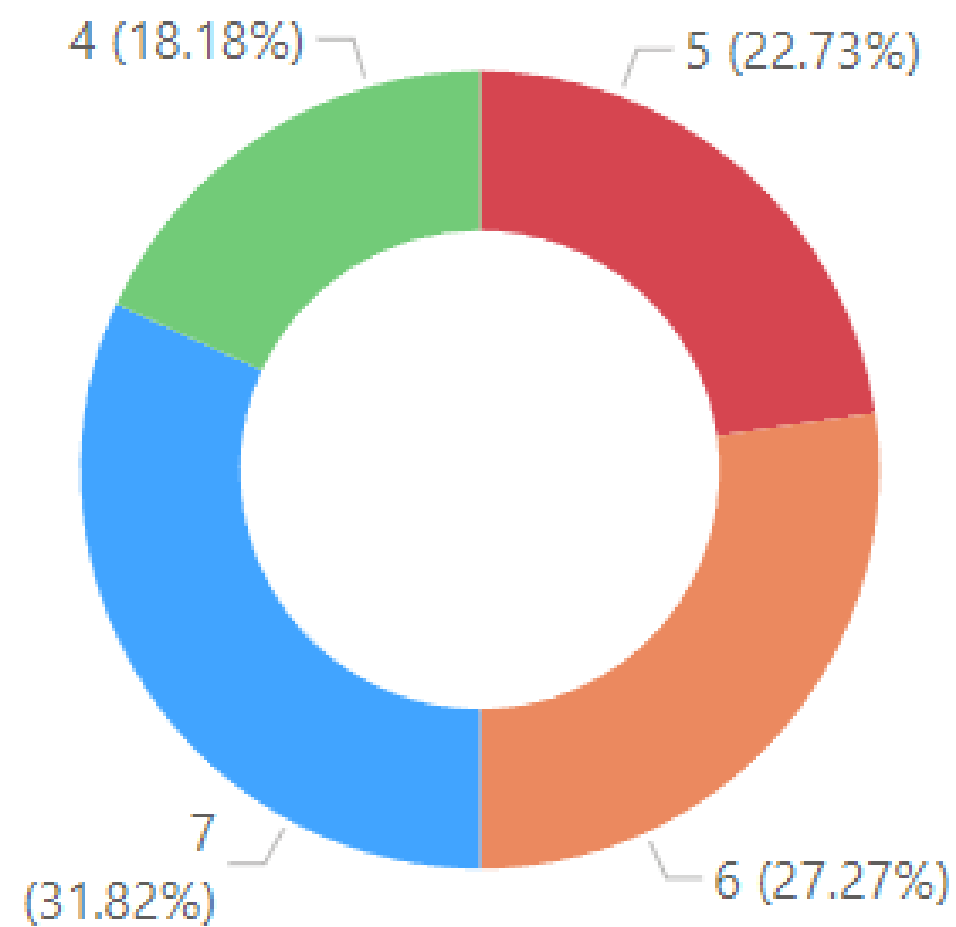
AAP Global Strategy
AAP Regional Roadmap
Strategic Objective 2

All country programmes are informed by the views, participation and feedback from communities and provide timely information to affected communities.



CO has processes for consultation and participation of at risk or affected population.

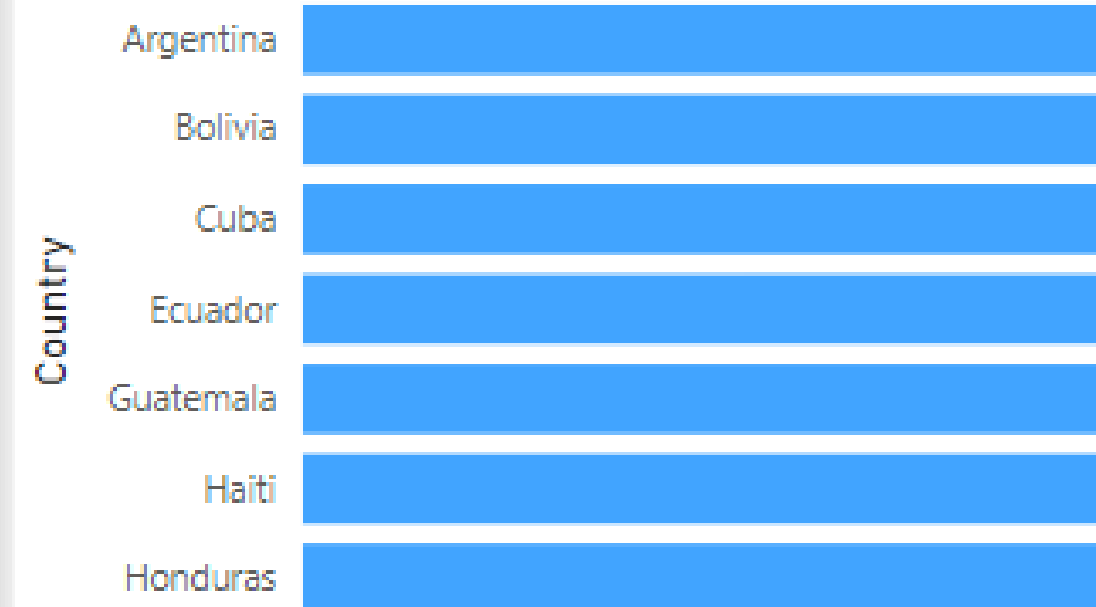
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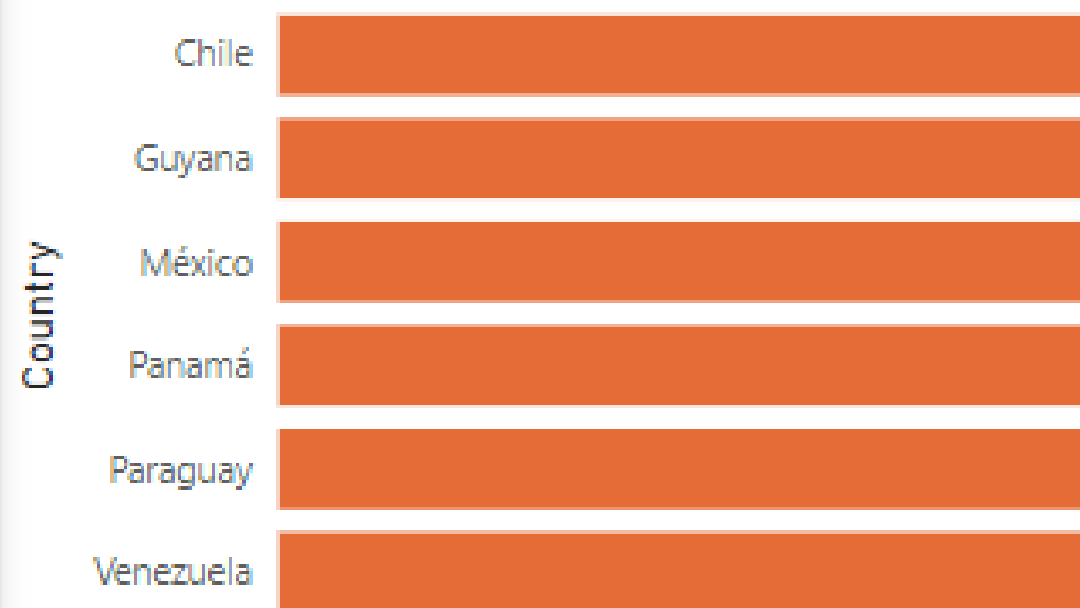
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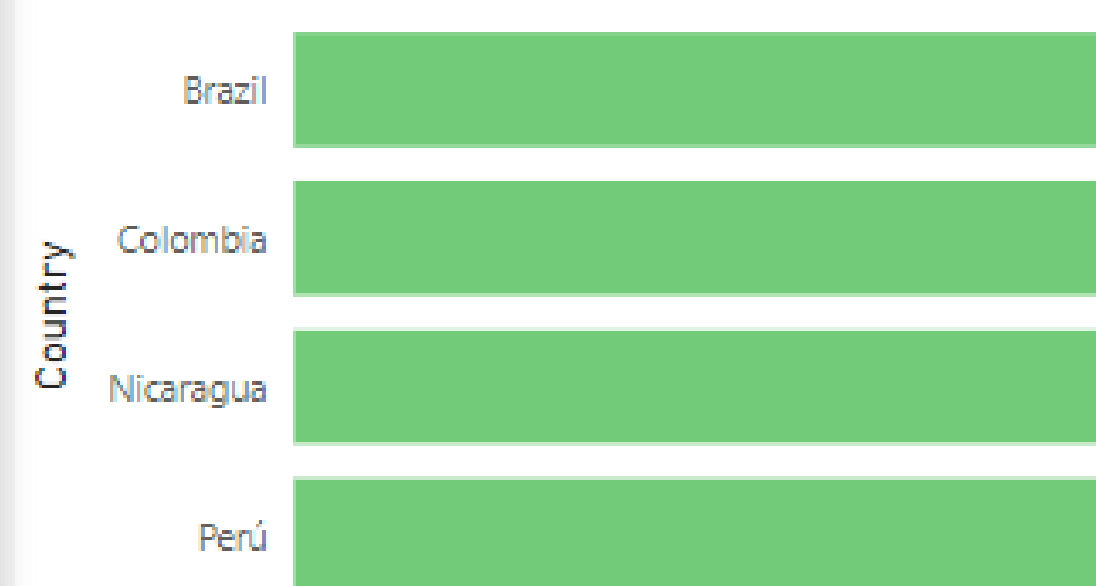
● Initiating **7**



● Partially achieved **6**

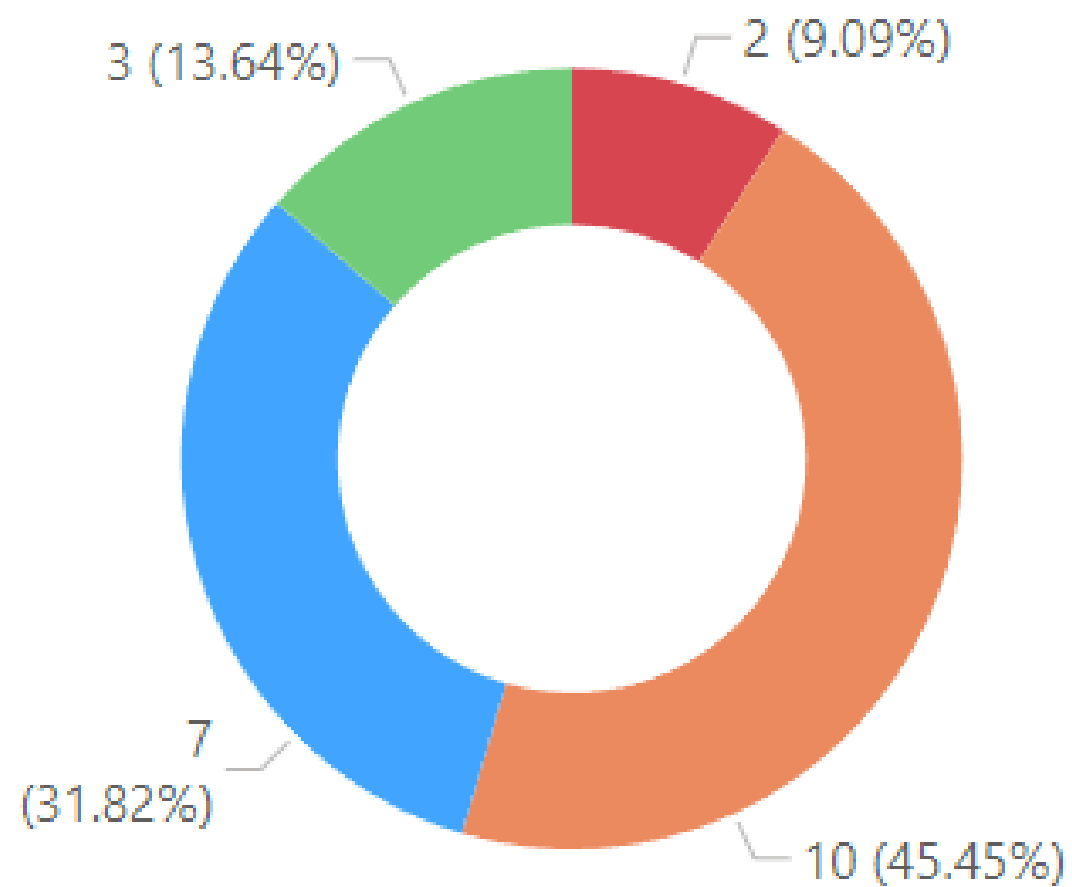


● Advanced **4**



CO provides timely, relevant, accessible, understandable, culturally adapted information.

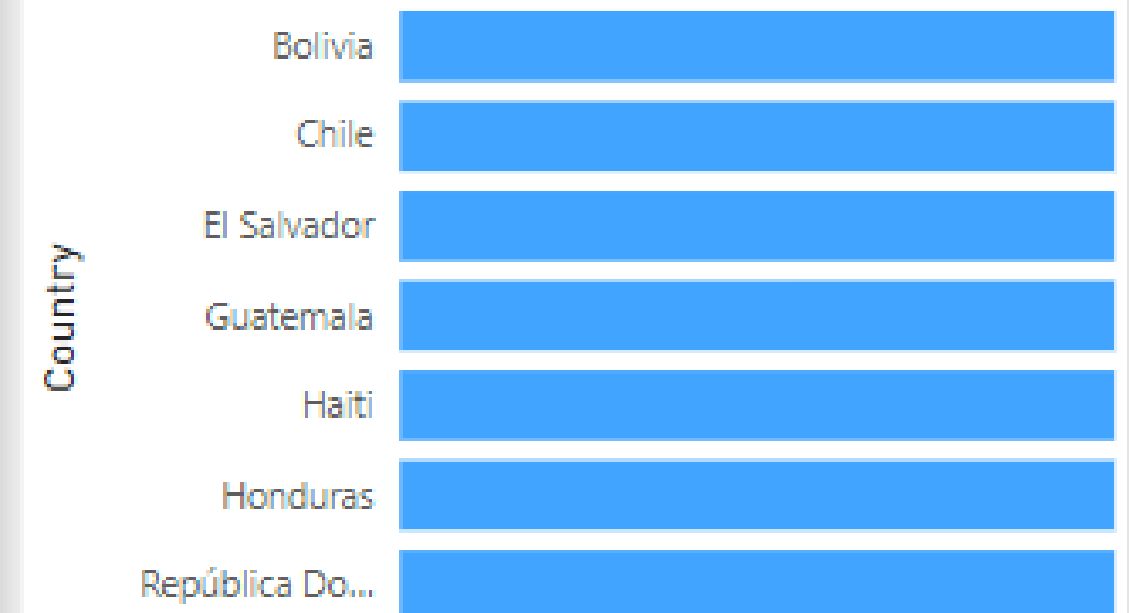
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



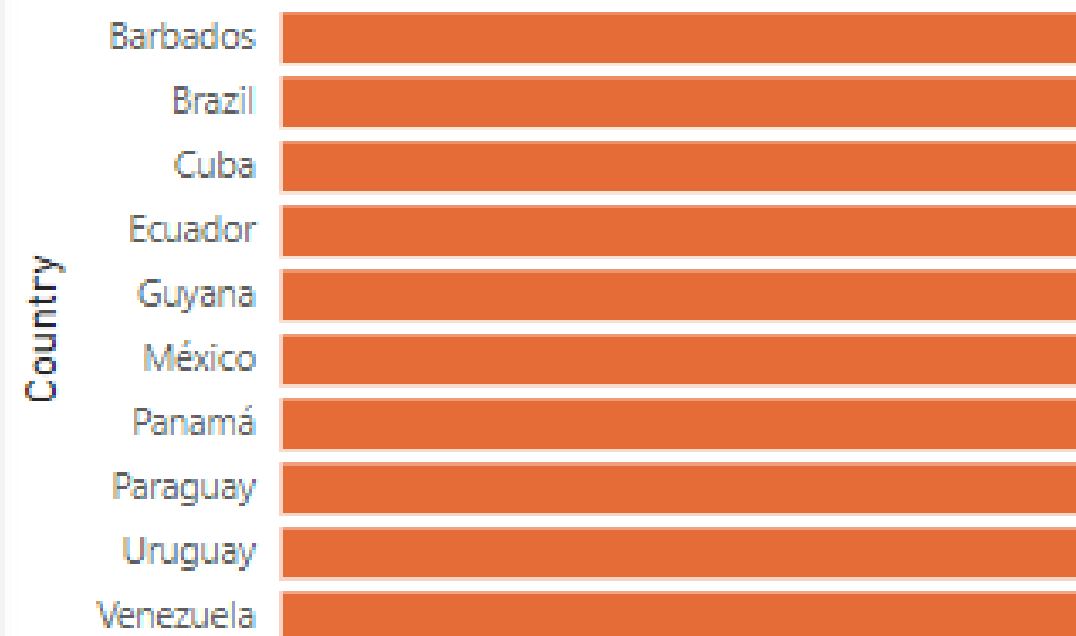
● Yet to initiate **2**



● Initiating **7**



● Partially achieved **10**

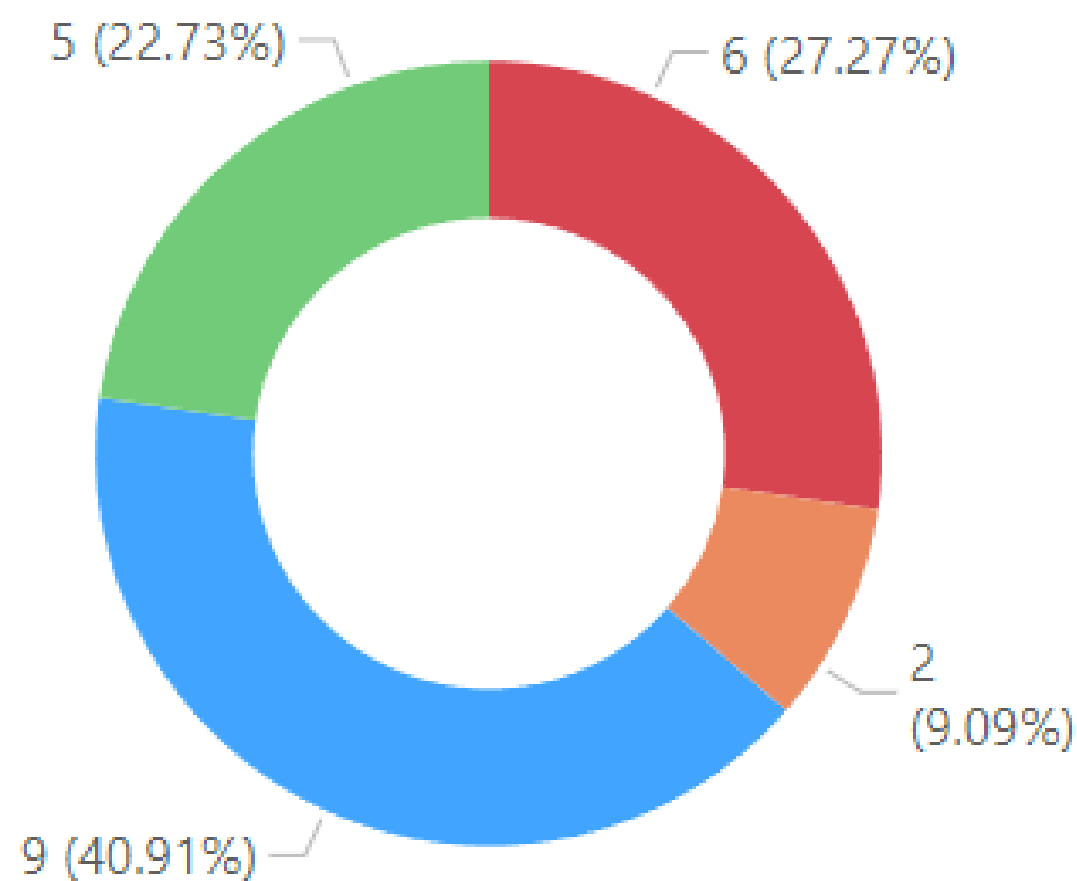


● Advanced **3**

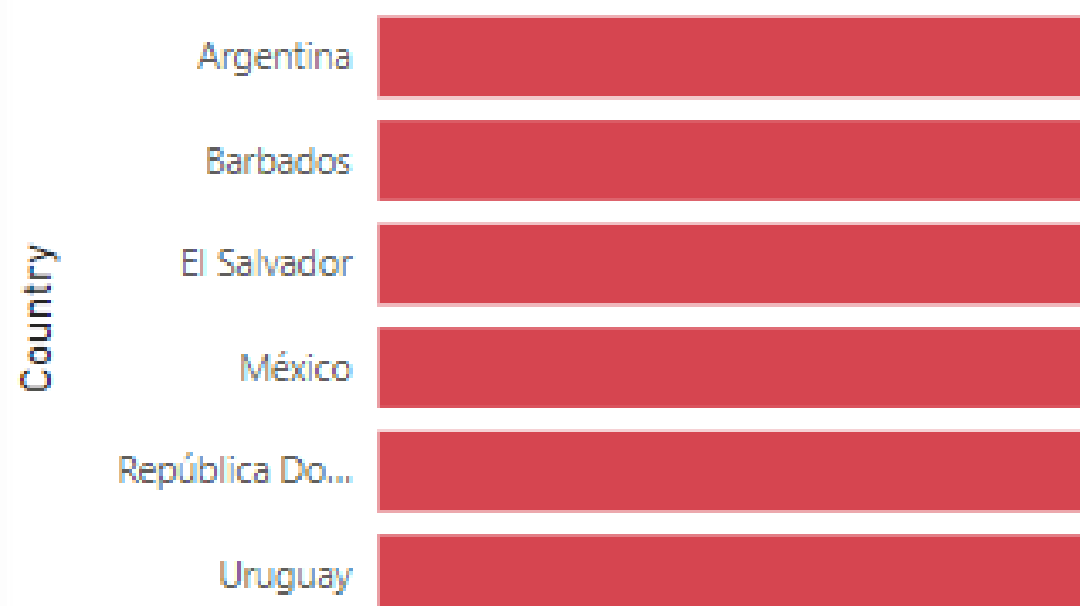


CO has established and maintain effective feedback and complaint mechanisms in the emergency response

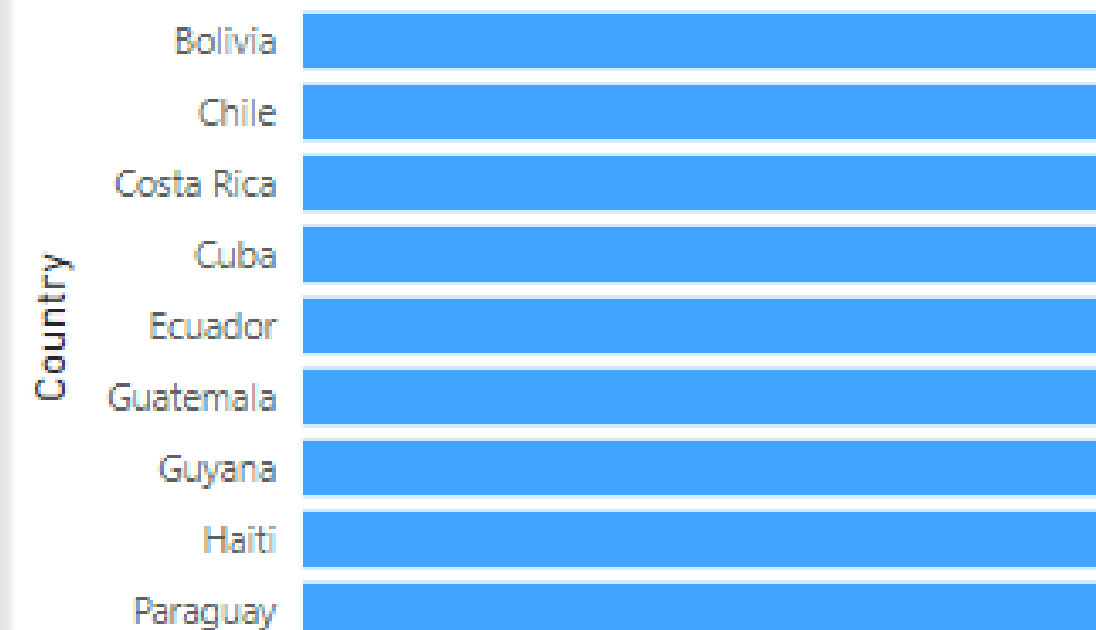
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **6**



● Initiating **9**



● Partially achieved **2**

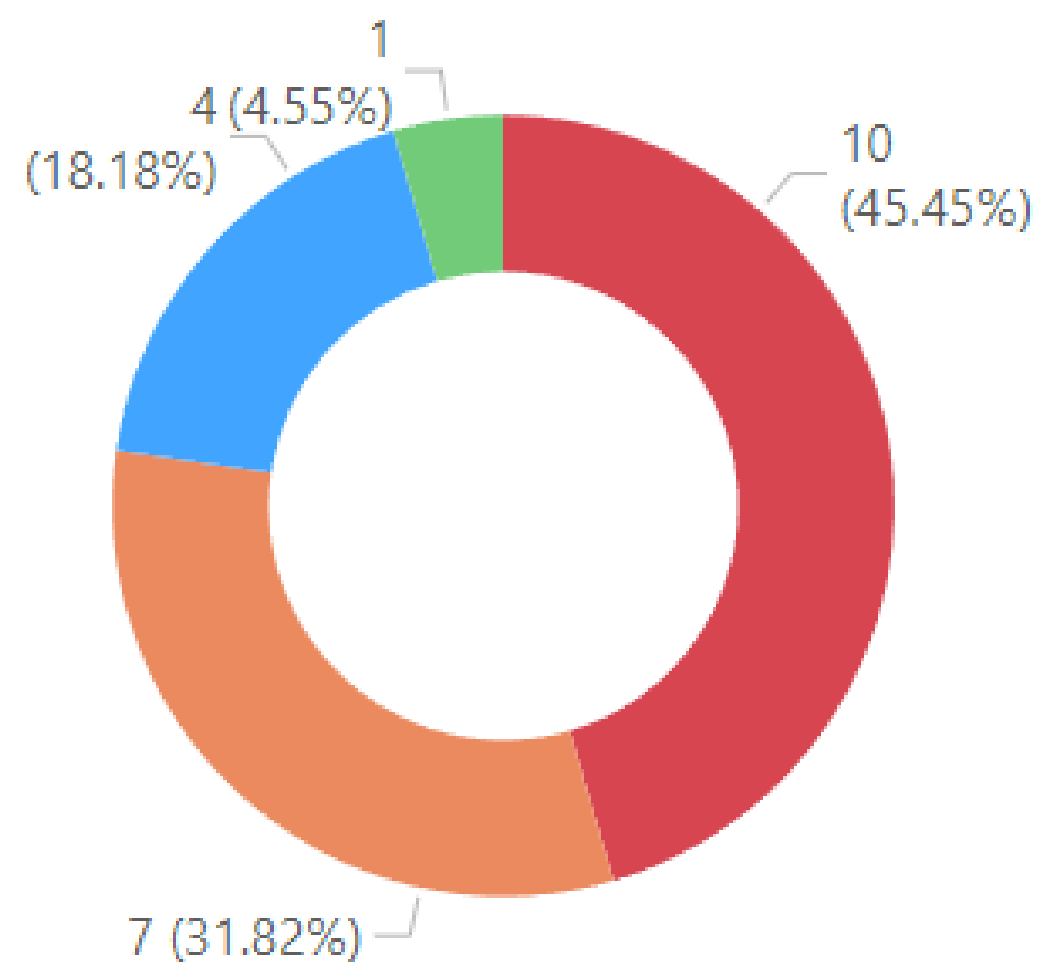


● Advanced **5**

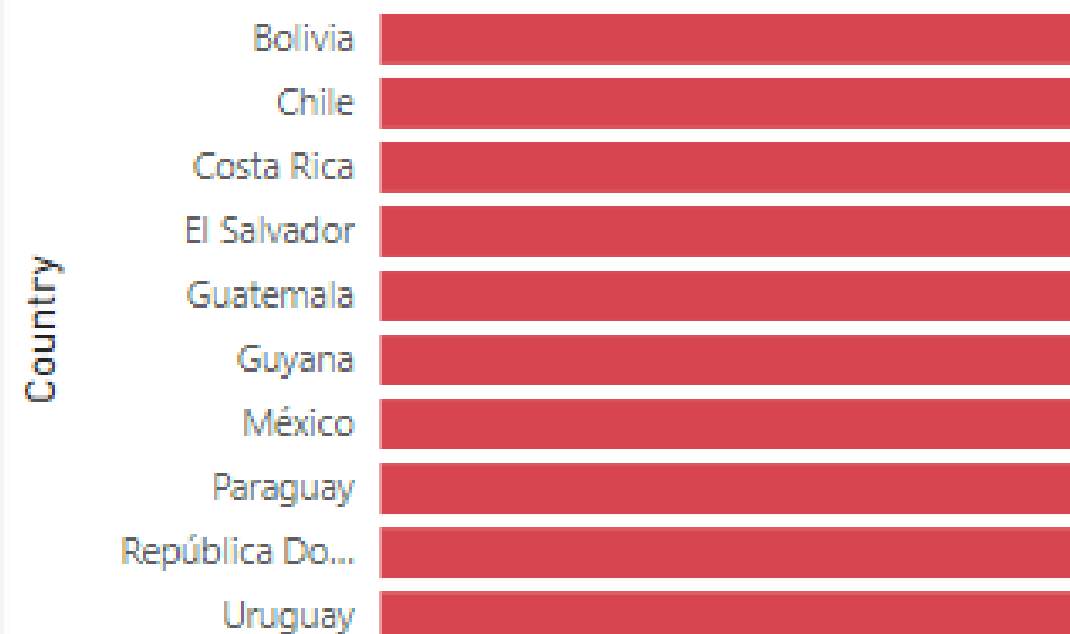


CO has established and maintain effective feedback and complaints mechanisms in programmes to strengthen AAP

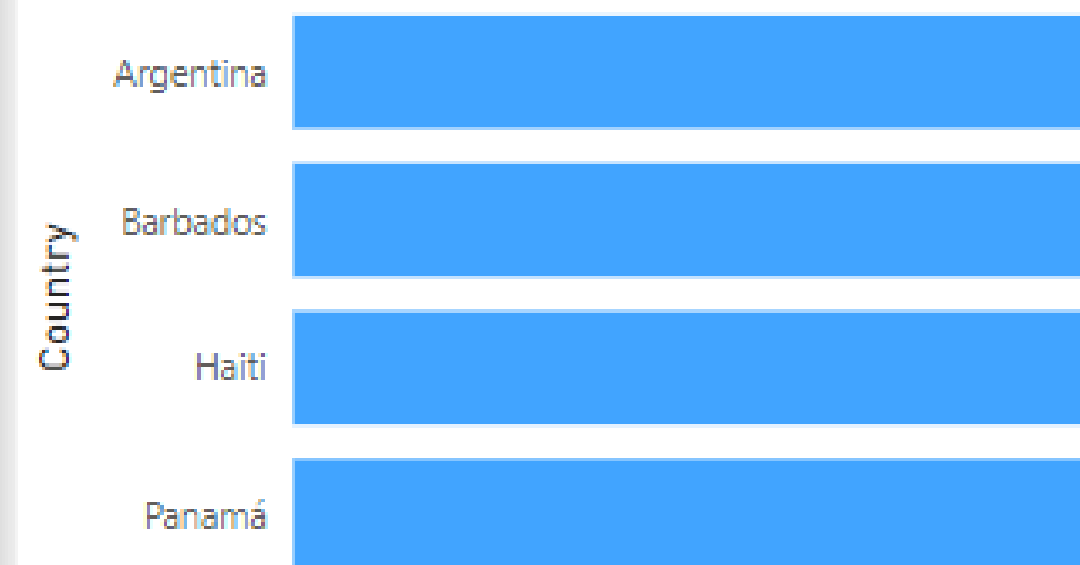
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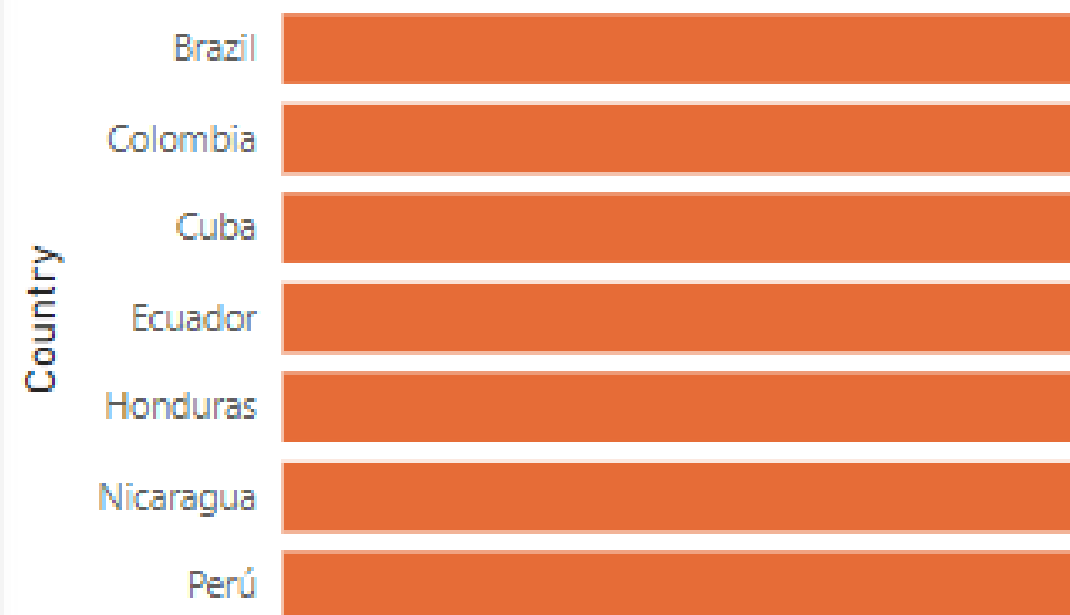
● Yet to initiate **10**



● Initiating **4**



● Partially achieved **7**

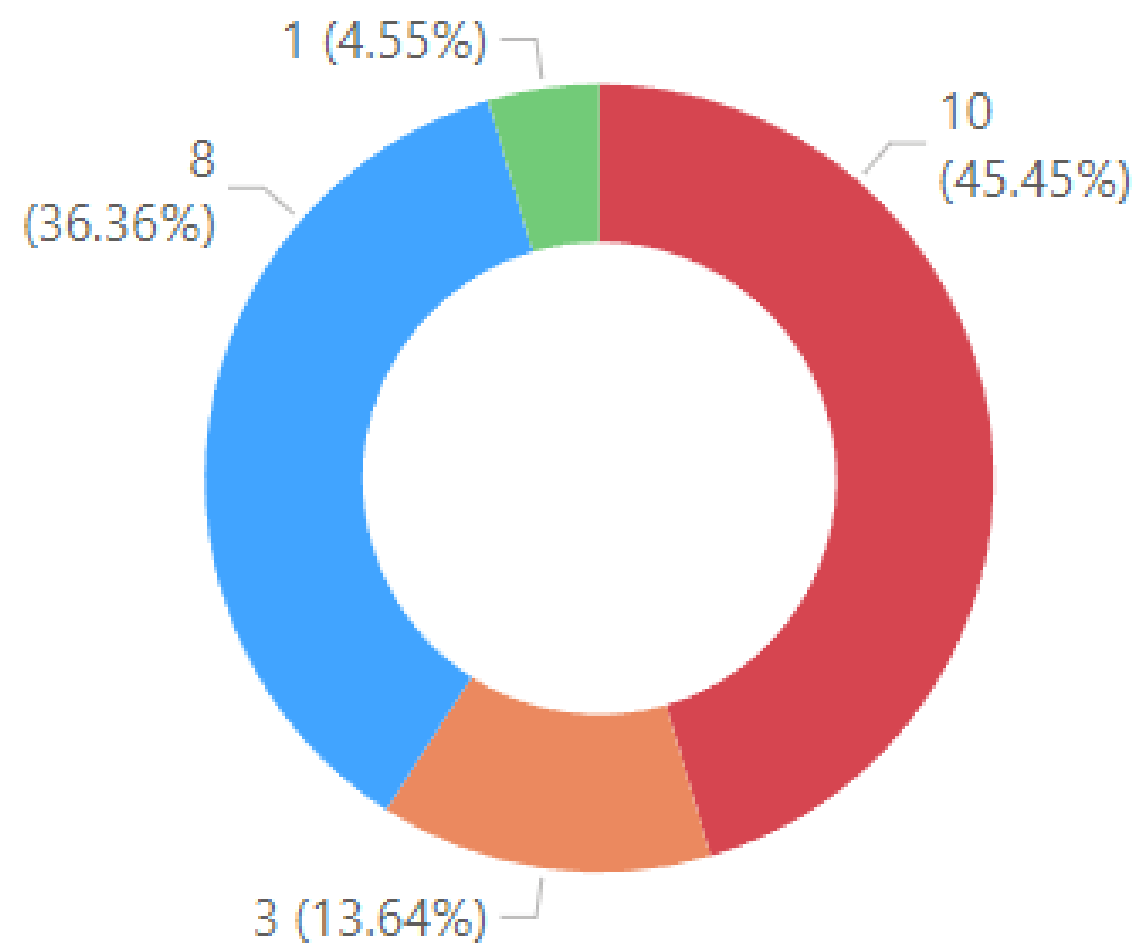


● Advanced **1**

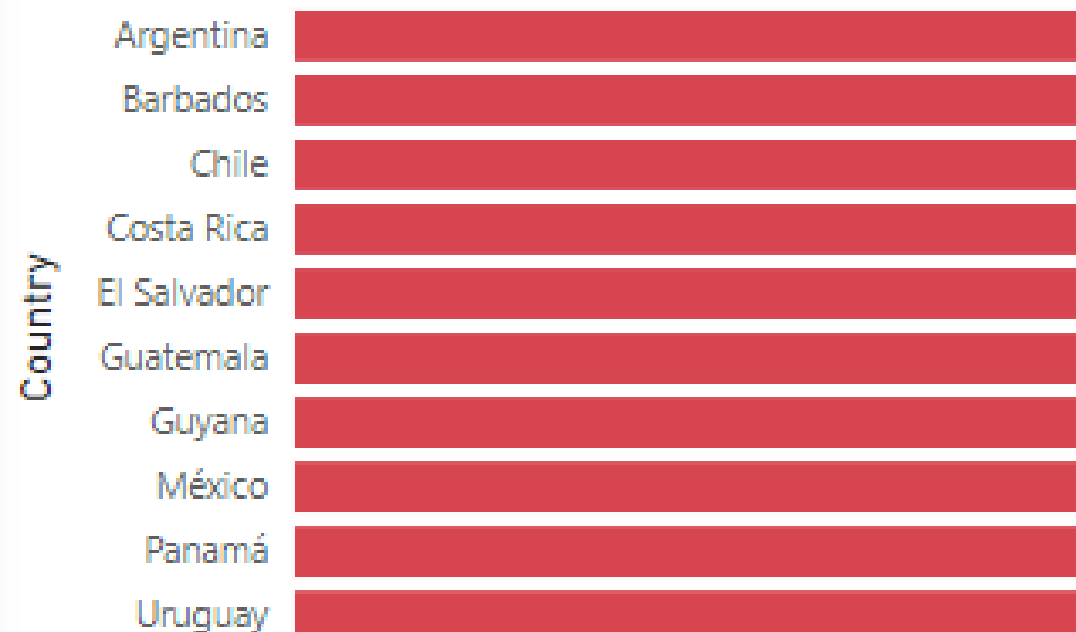


UNICEF-led sectorial coordination groups integrate AAP and promote a coherent understanding and approach to AAP.

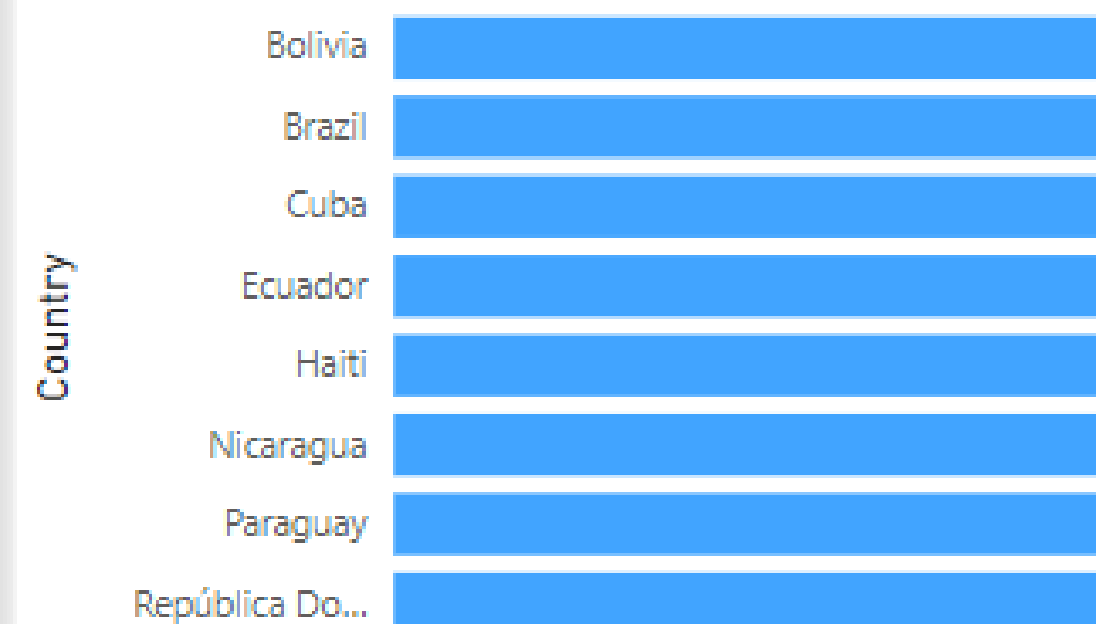
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● Yet to initiate **10**



● Initiating **8**



● Partially achieved **3**



● Advanced **1**



AAP Global Strategy
AAP Regional Roadmap
Strategic Objective 3

Collective accountability approaches are championed by UNICEF in all emergency responses.



RESPUESTA A
VENEZOLANOS
Plataforma de Coordinación
para Refugiados y Migrantes
de Venezuela

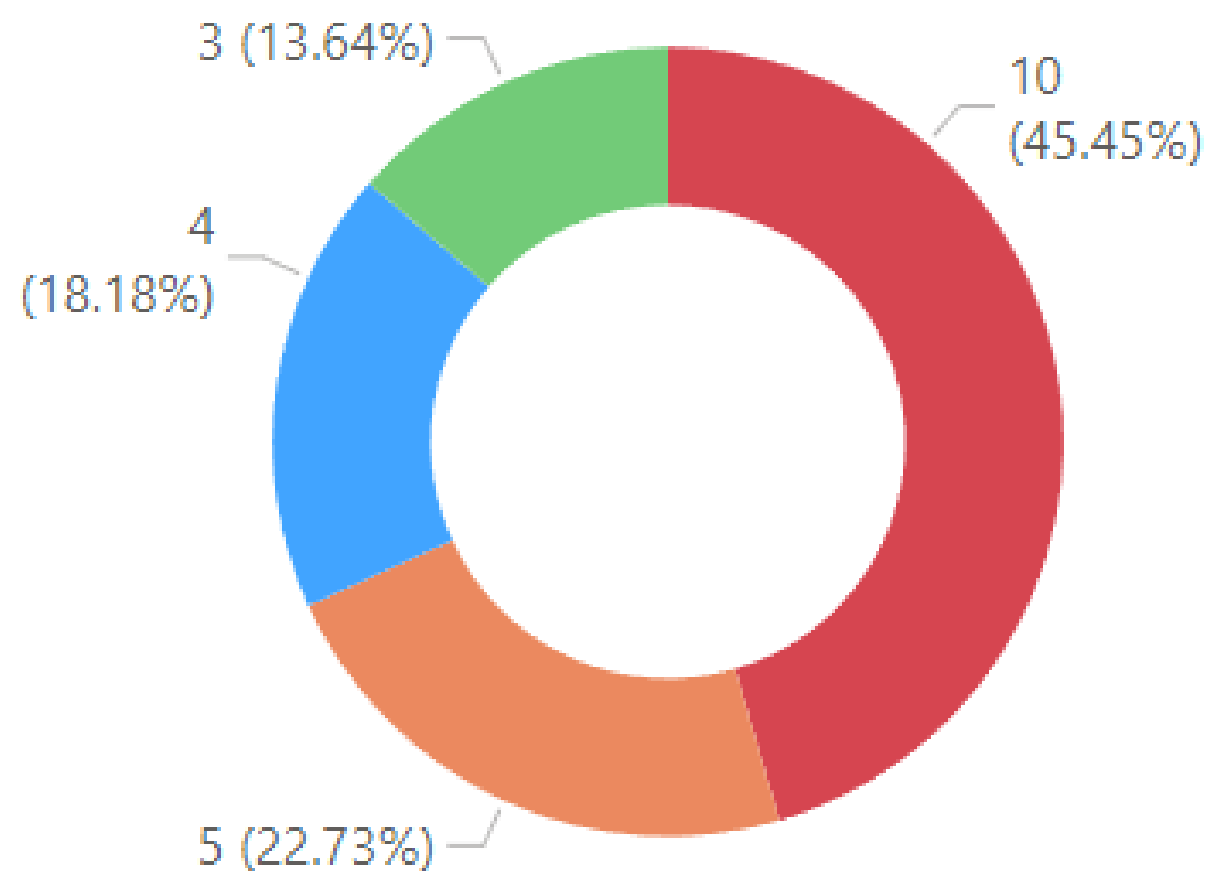
 **Report**
Uniendo voces

Balance 2022

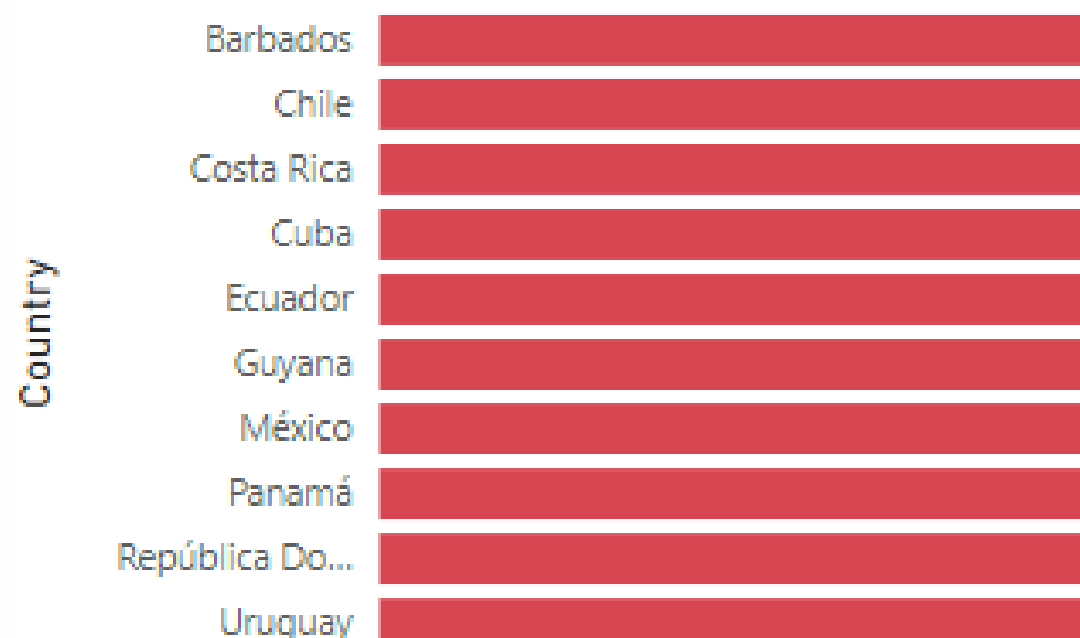


Country office participates in and contributes to wider AAP coordination mechanism/s at the national, sub-national, and/or local level

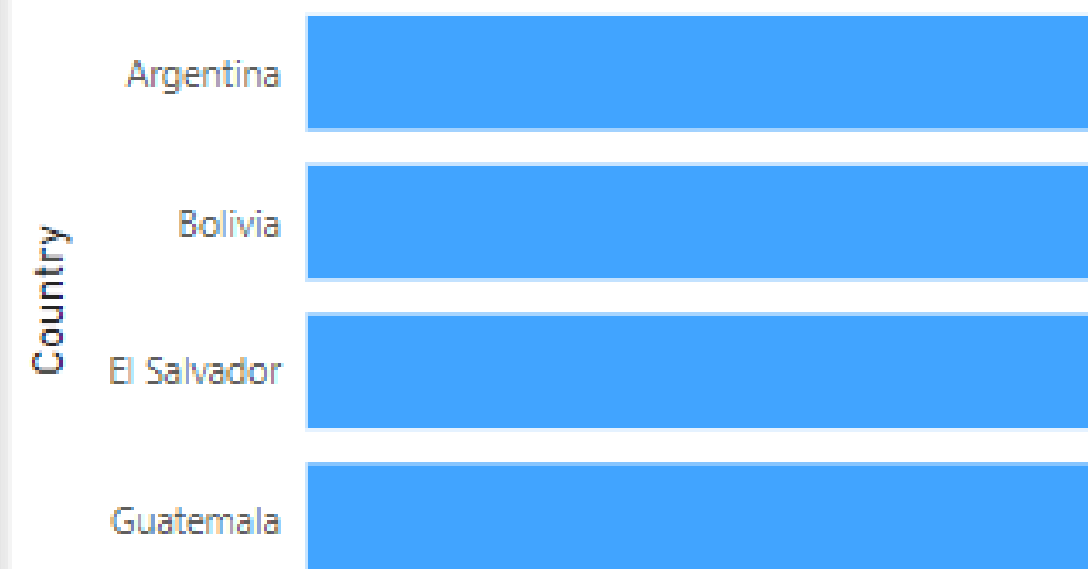
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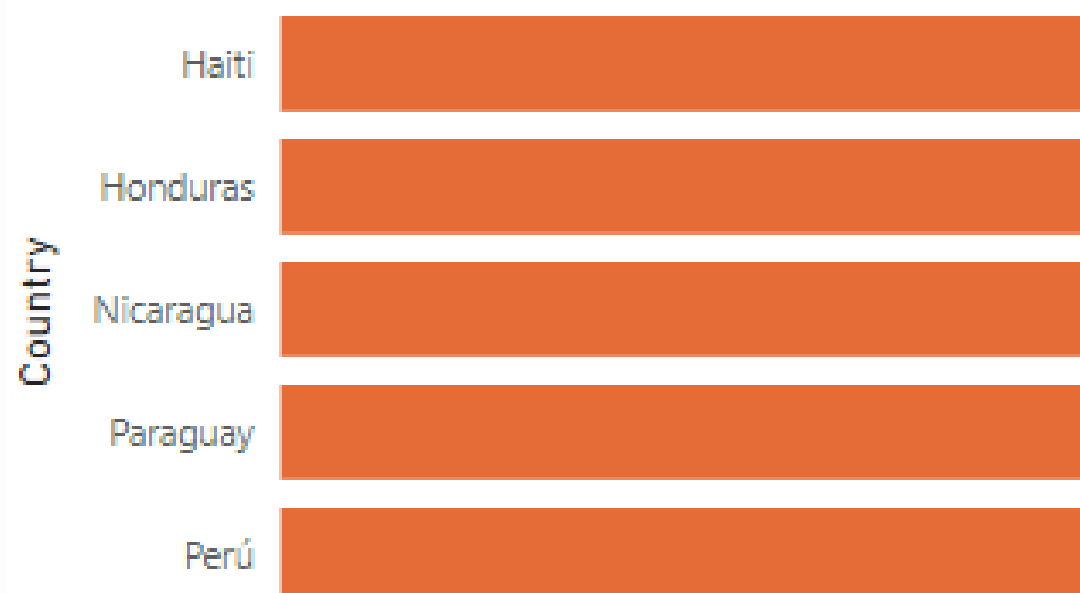
● Yet to initiate **10**



● Initiating **4**



● Partially achieved **5**

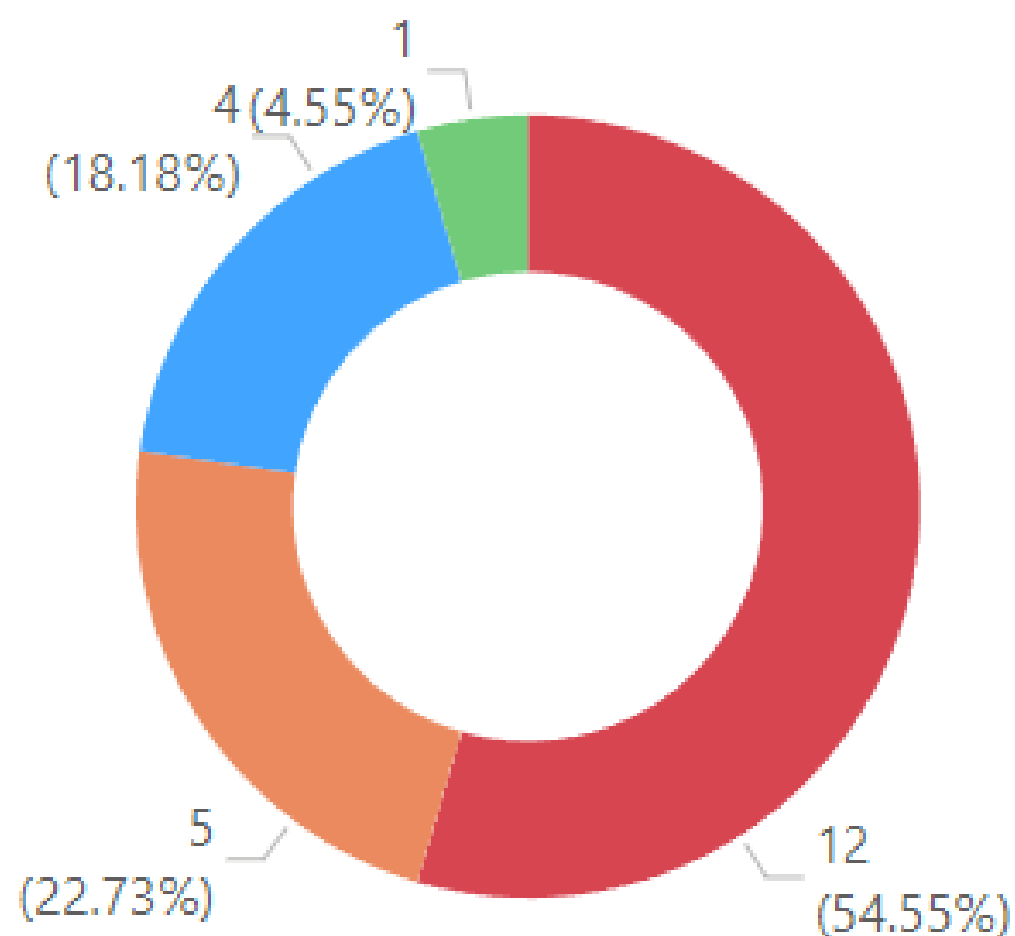


● Advanced **3**

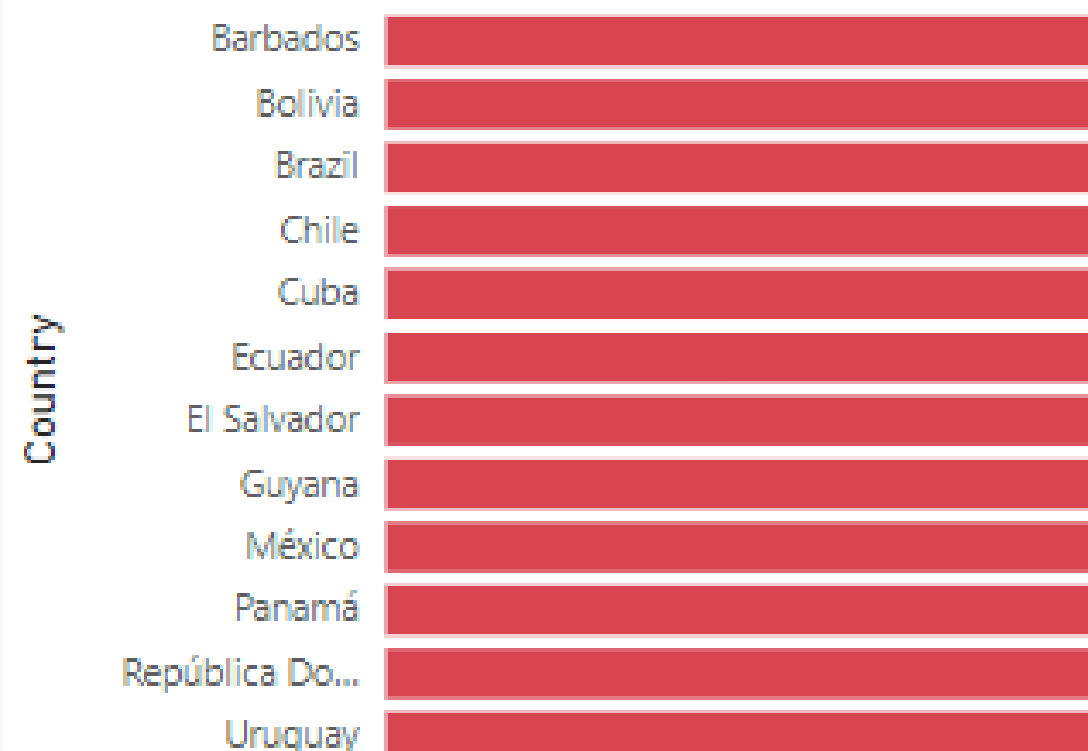


Collective accountability is championed by UNICEF country representative at the HCT in all humanitarian emergencies, in line with AAP.

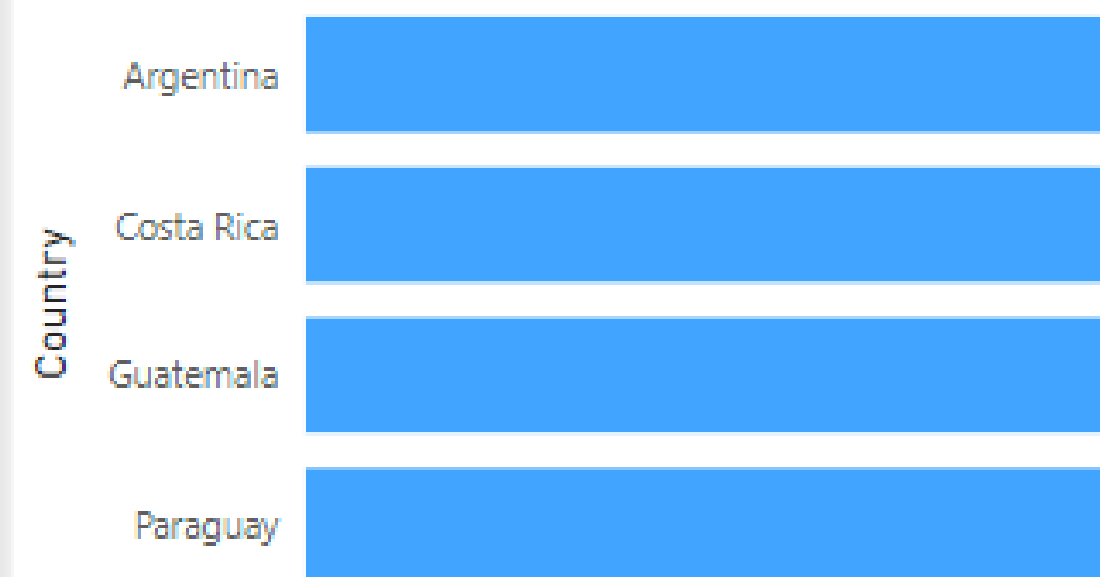
● Yet to initiate ● Partially achieved ● Initiating ● Advanced



● Yet to initiate **12**



● Initiating **4**



● Partially achieved **5**



● Advanced **1**



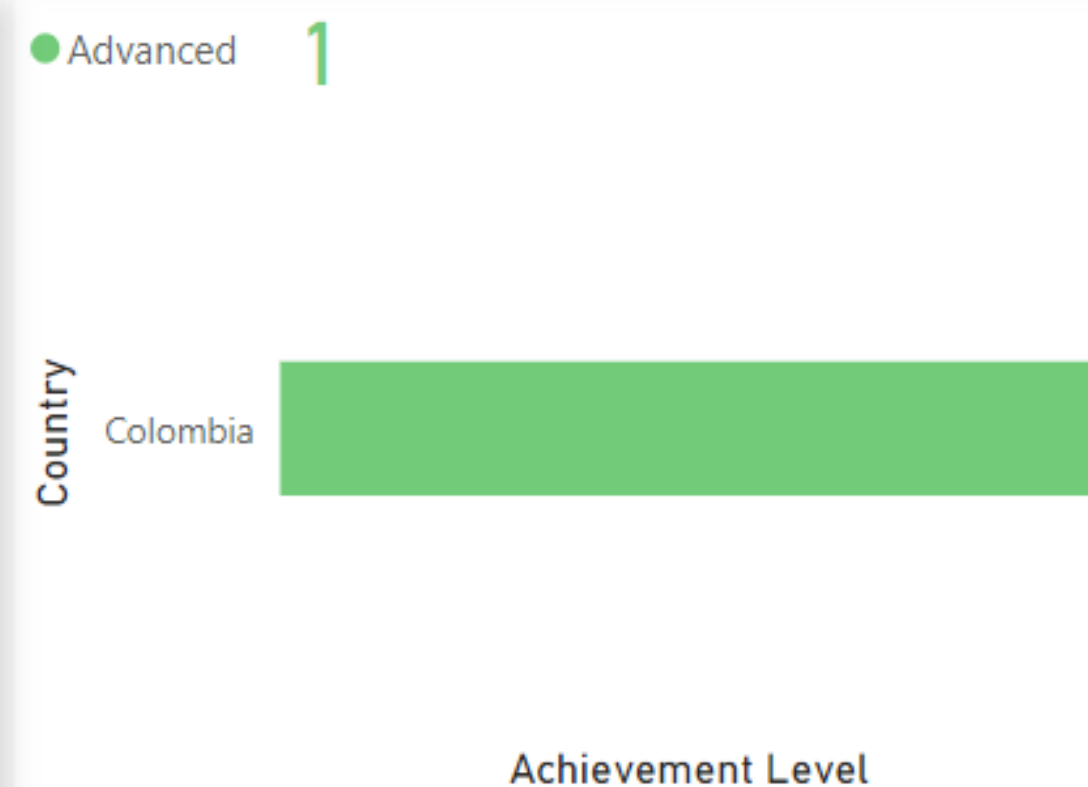
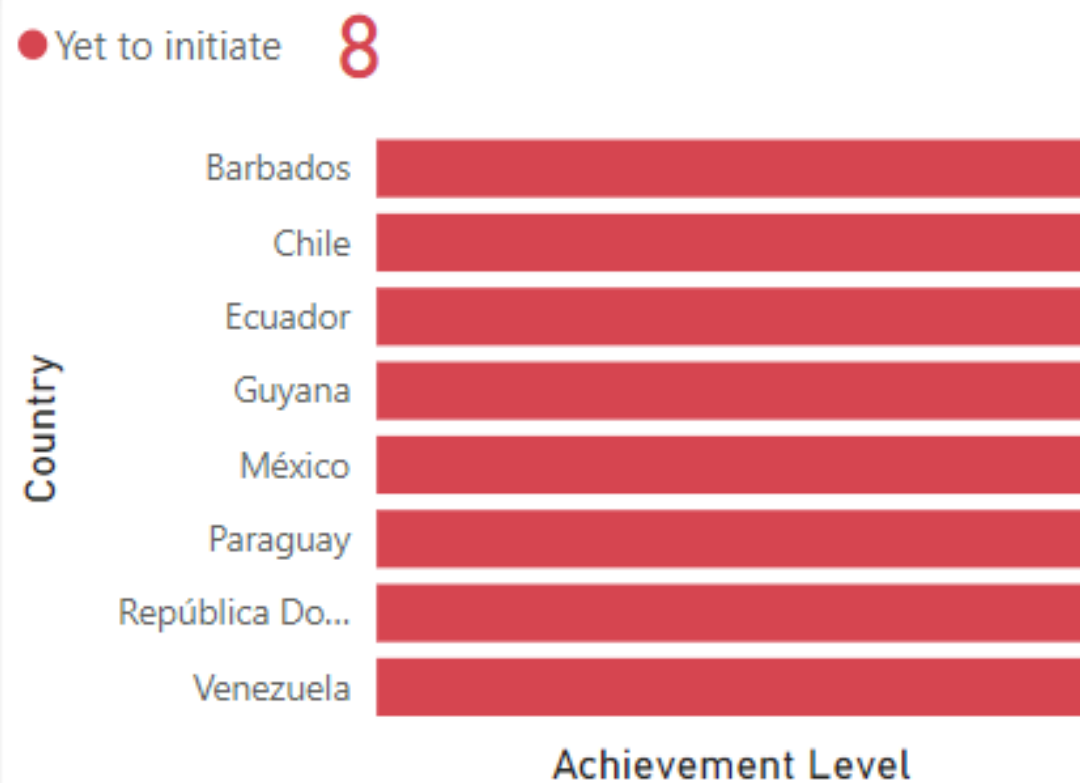
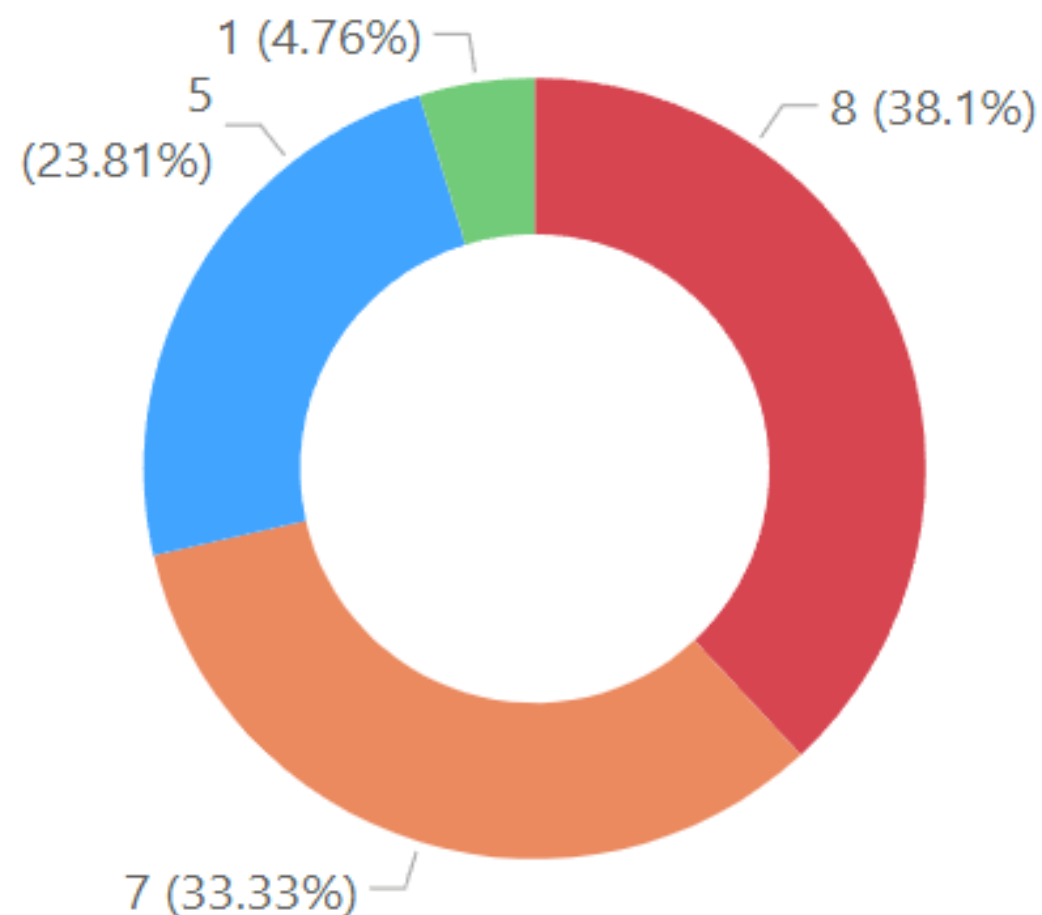
AAP Global Strategy
AAP Regional Roadmap
Strategic Objective 4

A coherent, organization-wide people-centered and inclusive culture is promoted by UNICEF leadership



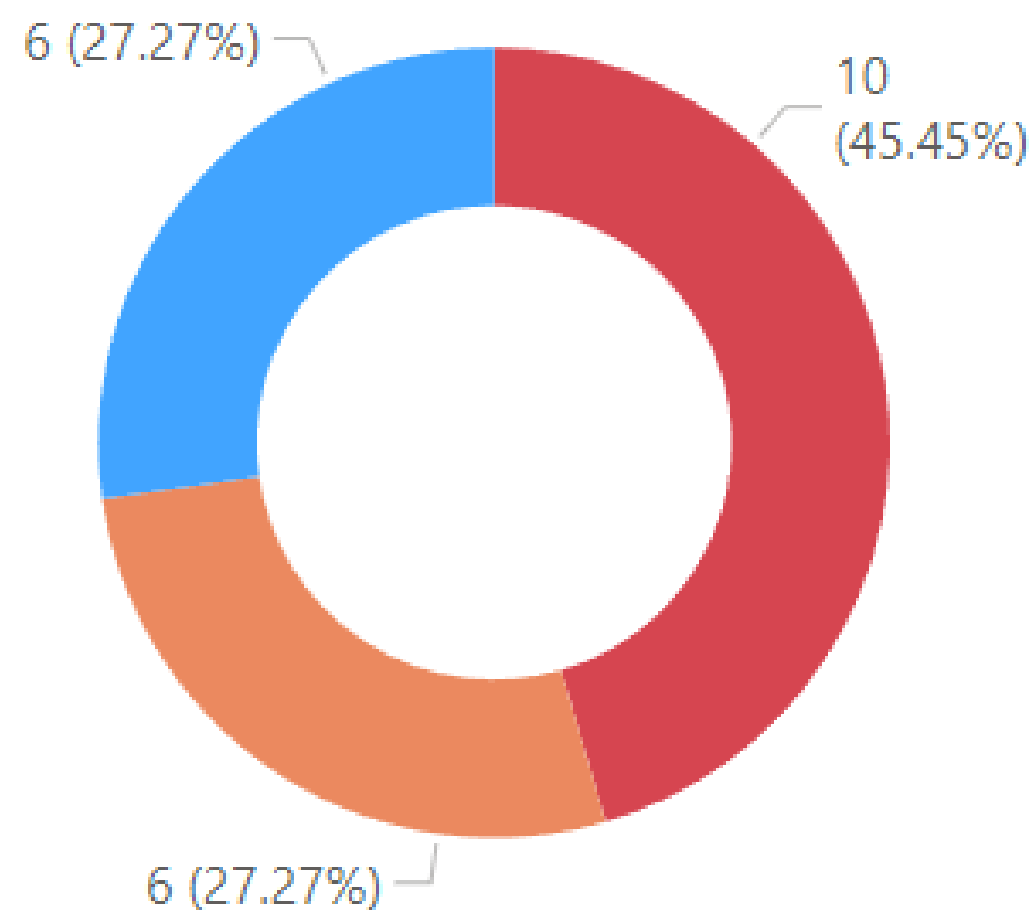
UNICEF representatives' job description includes AAP commitments and their commitment to AAP is appraised

● Yet to initiate ● Initiating ● Partially achieved ● Advanced

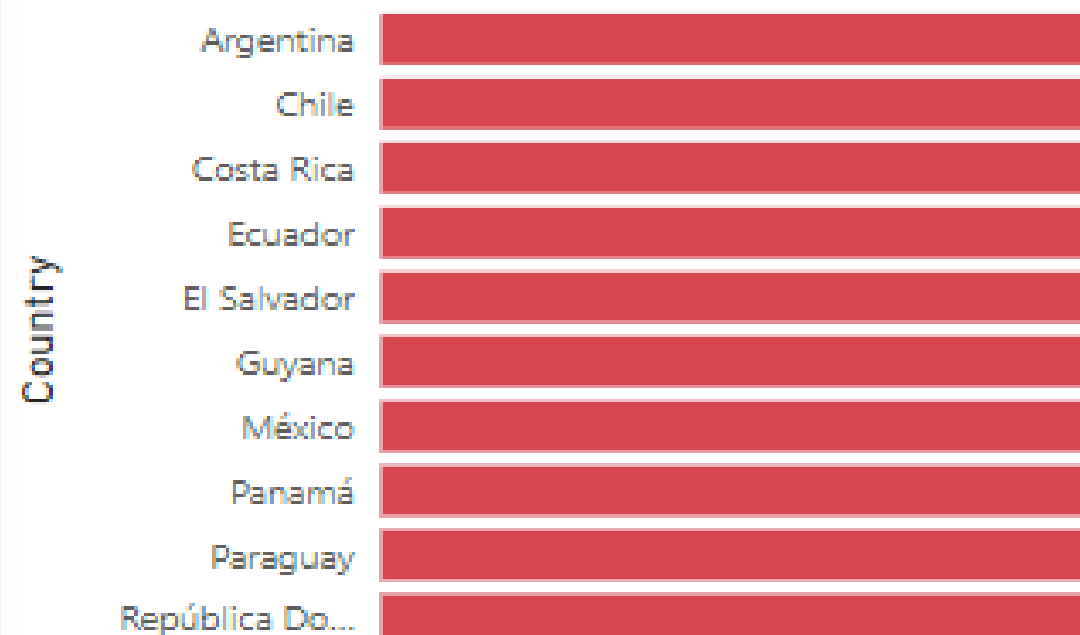


CO programmes undertake activities for AAP capacity development of staff, government and partners

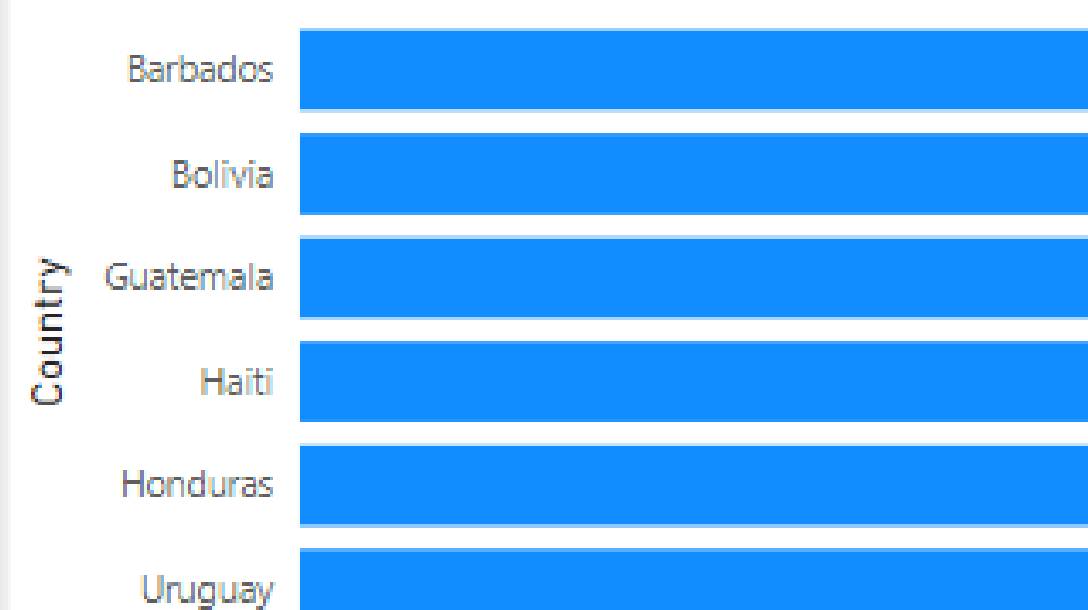
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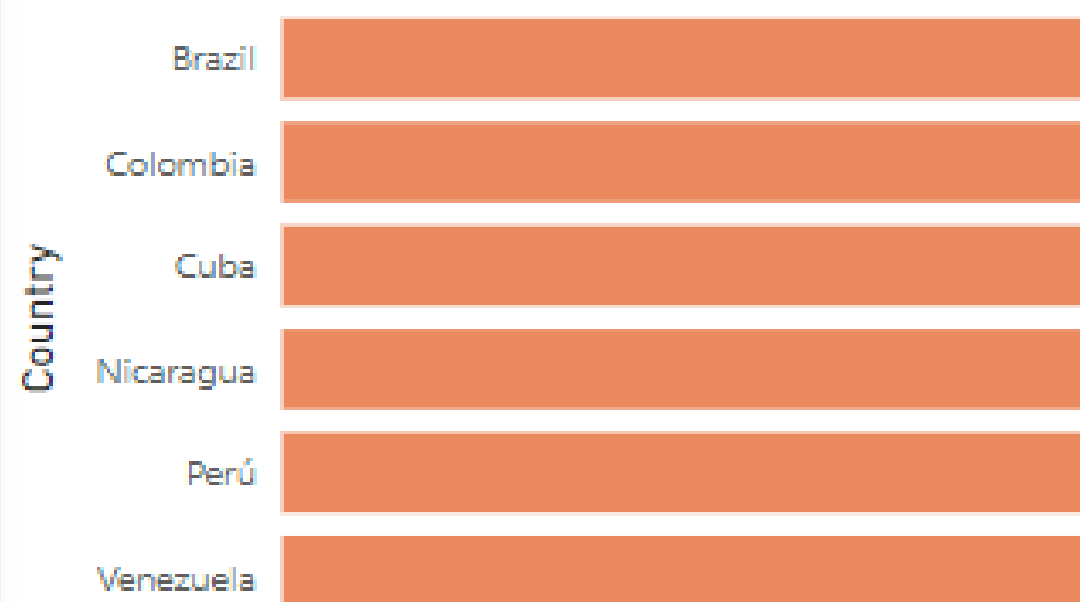
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● Initiating **6**

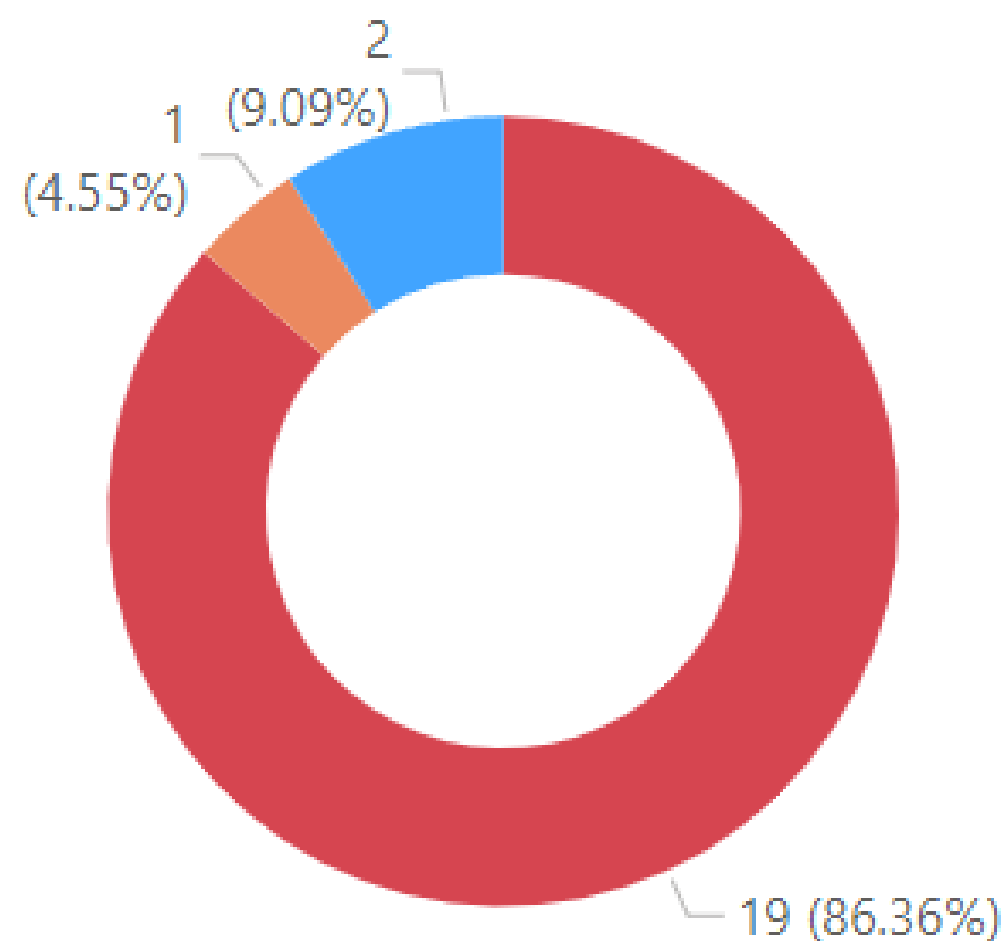


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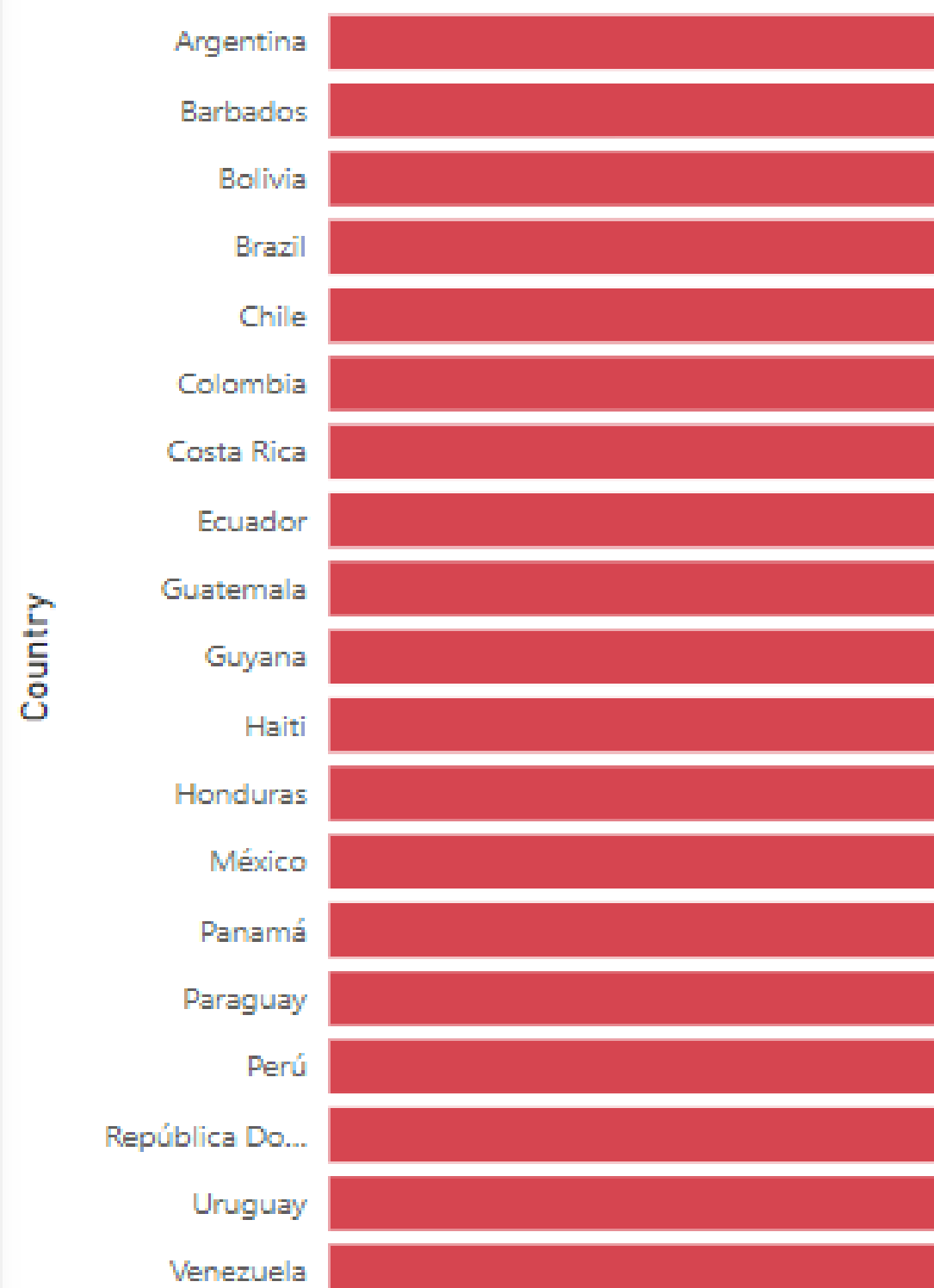


AAP Agora training is mandatory for all country staff

● Yet to initiate ● Partially achieved ● Initiating



● Yet to initiate **19**



● Initiating **2**

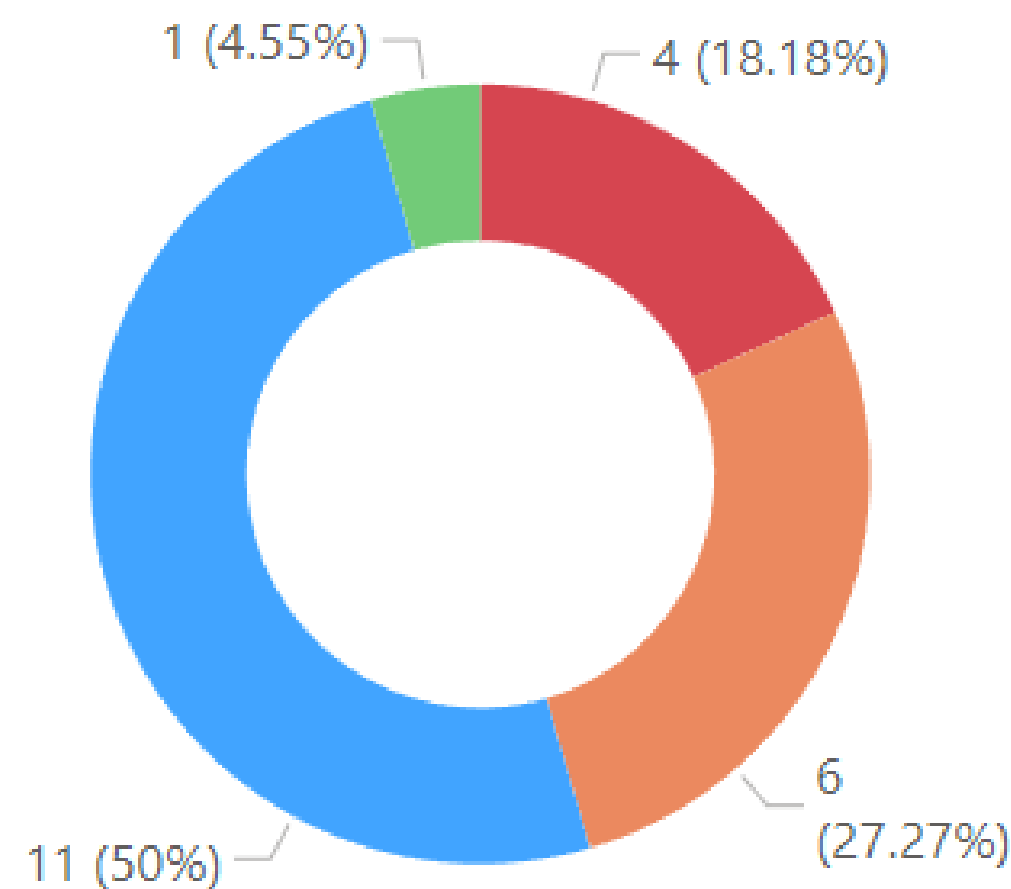


● Partially achieved **1**



A coherent approach to people-centered, cross-cutting issues is mainstreamed across UNICEF country programmes and clusters.

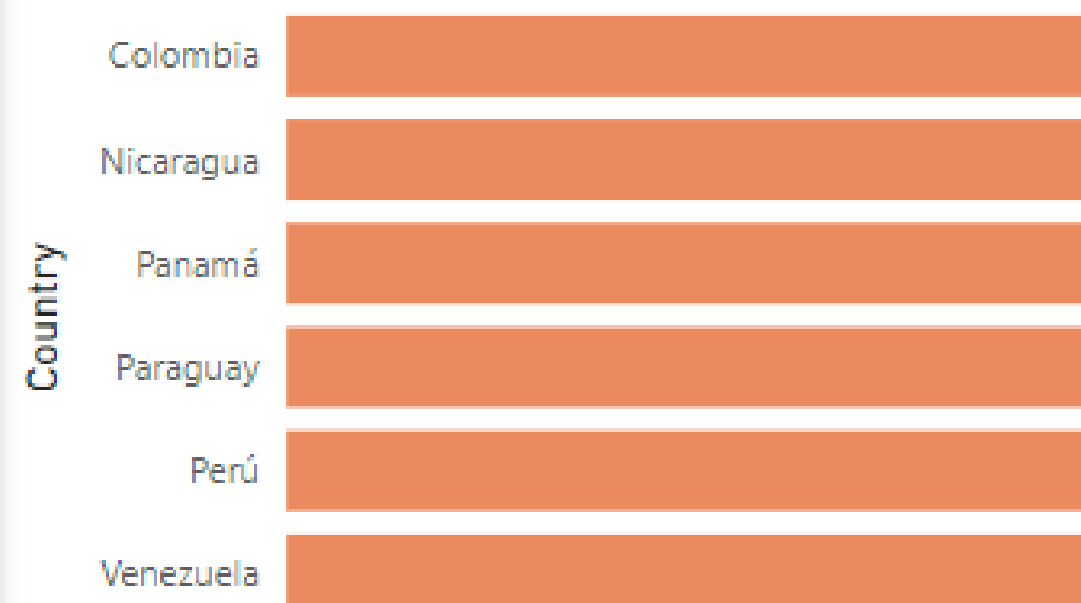
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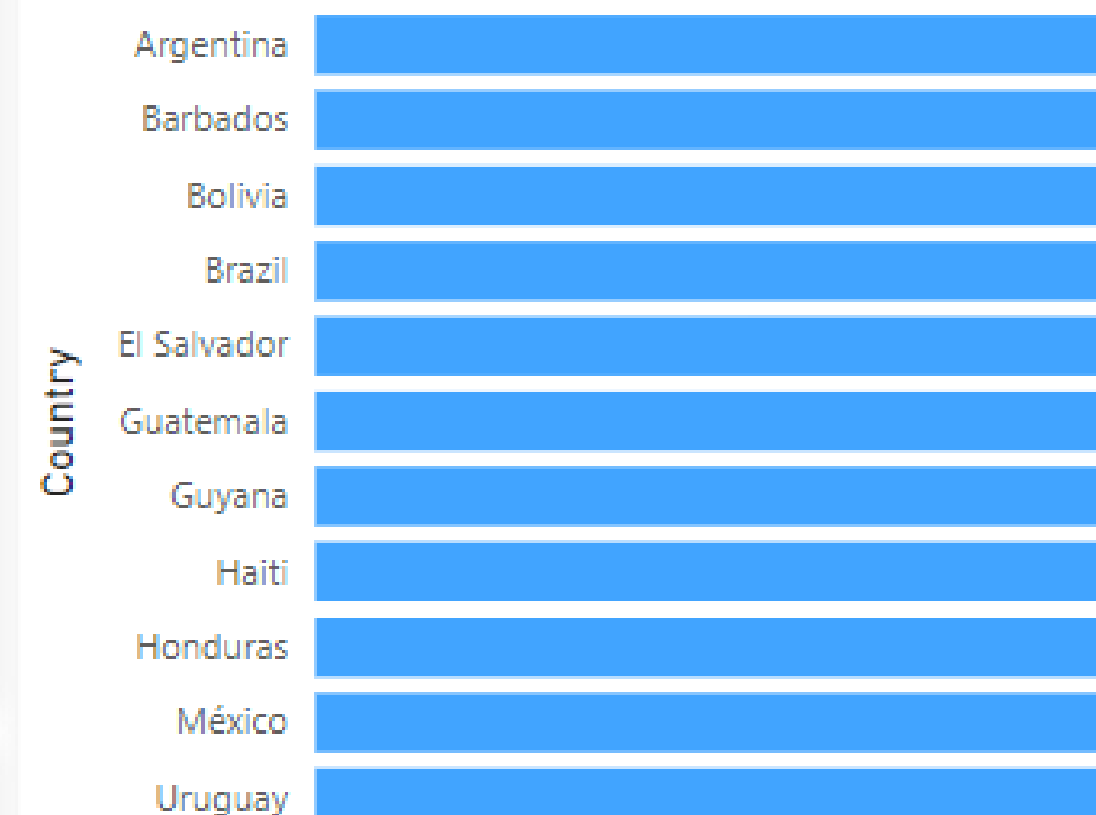
● Yet to initiate **4**



● Partially achieved **6**



● Initiating **11**



● Advanced **1**



What do our AAP focal points/ task force leaders ask to the Reps and Dep Reps to take AAP forward?

22 COs represented in the SBC/AAP Annual Networking Peru, June 2023



- Leadership to establish AAP as a priority to be mainstreamed in development and emergency programmes with resources.
- Promote AAP as a whole: not only feedback mechanisms, but a commitment to a people-centered approach, with a focus on participation
- Clarity about the AAP roles and responsibilities at the CO level. Highlight the responsibilities of AAP focal points in their PERs
- Keep AAP alive and simple. Start small with what we already have. Move on step by step. Keep AAP as standing agenda in CMT and PMT. highlighting that the implementation and reporting of AAP actions is a shared responsibility among all areas
- Having an intersectorial AAP plan, AAP Focal Point/Taskforce with clear TORs, and sharing the AAP Dashboard widely internally as our baseline to show our advances and challenges annually.



- Boost the AAP strengthening capacities for all UNICEF staff and partners. Promote AAP online course in Agora (5 hours).
- Embed AAP into monitoring programmes.
- Support the documentation of the AAP experiences and lessons learned. Learn from other COs AAP experiences.
- Lead interagency AAP efforts for emergency contexts.
- For COs that are now consolidating AAP processes, it would be wise to support this as a priority in the 2024 AMP (Annual management plans).



The dialogue is open....

How are our COs moving on in AAP? What opportunities do we have to mainstream AAP both in development and emergencies?

What support needs from RO?